



Forging New Directions, New Norms

**CLRG ACCOMPLISHMENT REPORT
2014-MID 2018**



New Directions in the Milieu of New Norms

Message from the Director



The Center for Local and Regional Governance has been in existence for more than half a century. It is mandated to conduct research, training and extension work for local governments and celebrated its golden anniversary in 2015. Part of the celebrations then, included some reminiscing of CLRG's history, through lectures, a coffee table book, and personal accounts and sharing of pictures.

In looking back, we rediscovered how the Center has been a witness to the powers, flexibility and limitations of the Local Government Code. It saw the birth pains, small successes, islands of good governance and continuing mediocrity of some LGUs. It has partnered with public and private institutions alike to further the purpose of capacitating key local governance stakeholders, from handhold development planning, training, to process improvement and system review. All these were done to make LGUs the enablers of their local development.

More important, however is what came next. Beyond that first half century, CLRG continues to reinvent itself and remain relevant to the times. This report, is meant to be a testament to the fact that in CLRG's daily grind and seeming seasonality in the delivery of services, it has compiled a rich trove of experiences and new knowledge along the way.

Its projects and services are indicative of the issues that confront local governance during this period (2014–2018). In making this report, we hope that documenting them provides a just accounting of the center's contribution to the ever changing local governance landscape during this time.

During this period, there were pre-identified issues and events that we expected to tackle. This included assessing 25 years of the local government code, celebrating 75 years of Quezon City, revisiting 30 years of democracy since EDSA, as well as moving towards the next set of development goals agreed upon by the world of nations. We anticipated the growing prominence of disaster mitigation, resilience and management, and the ever looming presence of climate change. We also considered the growing role of information and communication technologies, the push for open governance and the desire for more autonomy in the Bangsa Moro region. However, there were also unanticipated priorities that political change also wrought. Issues like drug addiction, human rights, inclusion of persons with disabilities, and a push for a Federal form of government, were issues CLRG also had to understand and get involved in.

Collating what has happened and what the Center has done in the last five years serves as a reminder to us of the sometimes lonely, yet always fulfilling work we do. We have been blessed with an energetic and ever developing staff, and a network of partners and community that made everything in this report possible.



Erwin Gaspar A. ALAMPAY
Director, CLRG

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CLRG Services & Core Values

The Center for Local and Regional Governance and its affiliated programs are UP NCPAG's hub of activities and initiatives addressing local governance and intergovernmental relations.

Established in 1965, CLRG has a 50-year track record of providing research, capacity building and consulting services for local governments and related issues. Our services are at pace with the evolving contexts of local governance in the Philippines.

We also bridge practice with theory amid the fast-paced issues of the 21st century. Our in-house experts and affiliate community are guided by this principle.

RESEARCH THAT LANDS. The Center's research agenda not only includes "what is happening and how this can be explained." Our research areas examine the gaps in policy and ways forward in achieving long-term successes in local governance.

From 2016 to 2018, CLRG's research focuses on forward-looking issues like climate change and meso-level insurance for disaster risk reduction, subnational design in federations, PWD-inclusive governance, and protected area management enhancement.

Our research agenda intersects with our mainline areas in local health service delivery (i.e. reproductive health), urbanization, autonomy and functional assignment, and the Sangguniang Kabataan (*youth councils*).

LADDERIZED TRAINING. CLRG's training programs for elected officials and local government workers are guided by a capacity development framework that seeks to spark and develop innovative local policies and nurture replicable good practice.

Our ladderized approach enables enrollees to pursue policy and program development from basic levels to more complex challenges. CLRG's has an accountable and rigorous certification system which graduates often recall with fondness, amusement and the pride of having "survived" the process.

CLRG has filled the gap in a largely elected executive-oriented training industry by nurturing a thriving Local Legislative Program. Elected officials are also encouraged to bring with them career officials and staff who are the nerve center of every local government. Our customized affiliate programs with the local government leagues/associations further expand the impact of our capacity building mandate.

LEARNING MULTIPLIERS. Staying committed to knowledge sharing through publications, the Center also provides venues where practitioners, teachers and students have scholarly encounters.

Our roundtable discussions form an integral part of the research process. The public forums are guided along the lines of clarifying the policy issues and informing the policy options and public choice.

CLRG also participates in pioneering South-to-South exchange networks, like CPR South and LOGIN Asia.

The Center pioneers NCPAG's introspective look into the impacts of its public service programs through a regular "research colloquium on extension." Our overall approach is guided by our goal towards nurturing a "community of practice" that is able to develop home-grown solutions from within the network.

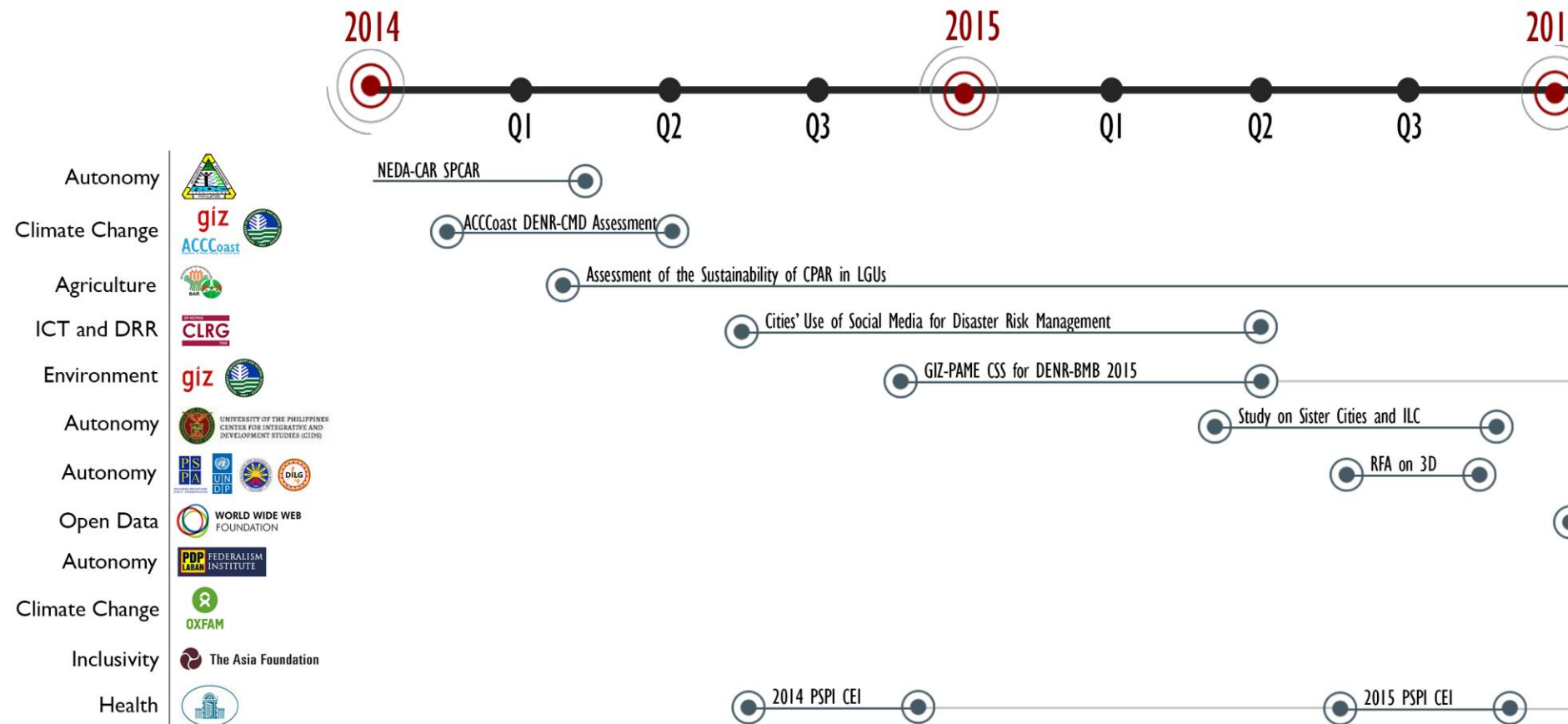
CLRG Vision and Mission

In 2016, the CLRG team has renewed its directions by envisioning itself as **"a leading, knowledge-driven community empowering stakeholders in local and regional governance."**

Symbolized by the figure of the sun, this vision will be achieved through the four major rays representing the four-pronged mission of the center that also symbolizes the services it can provide.

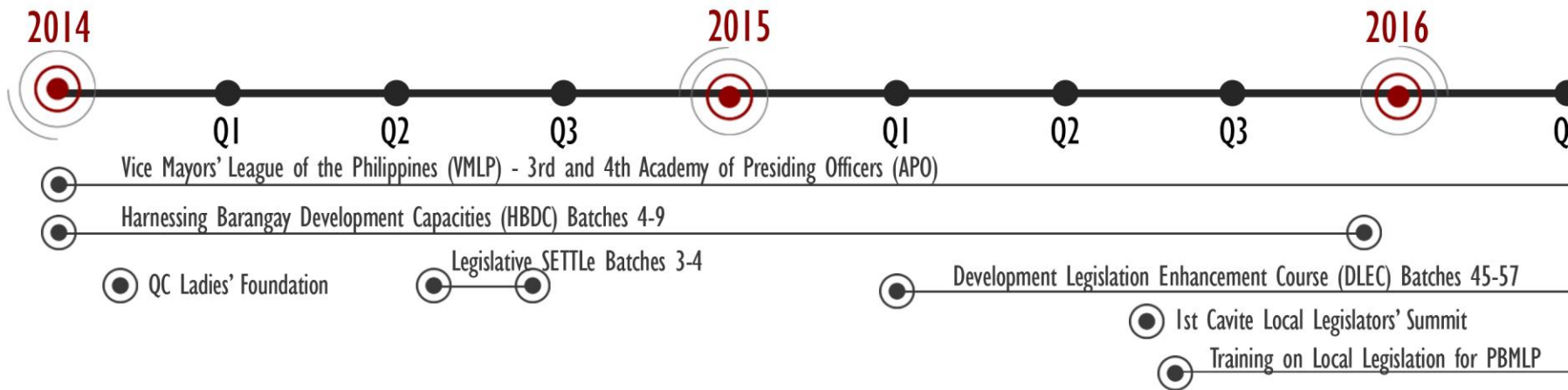


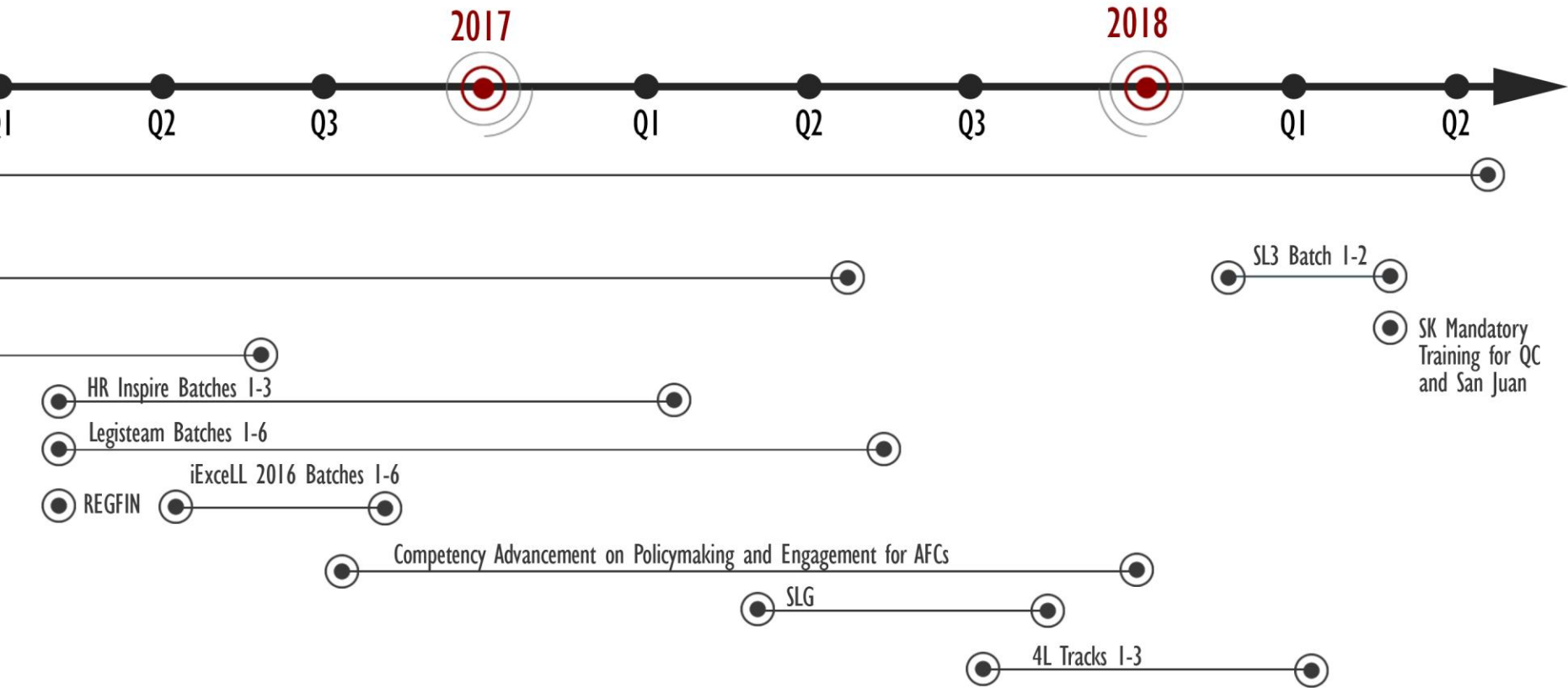
CLRG RESEARCH 2014-2018



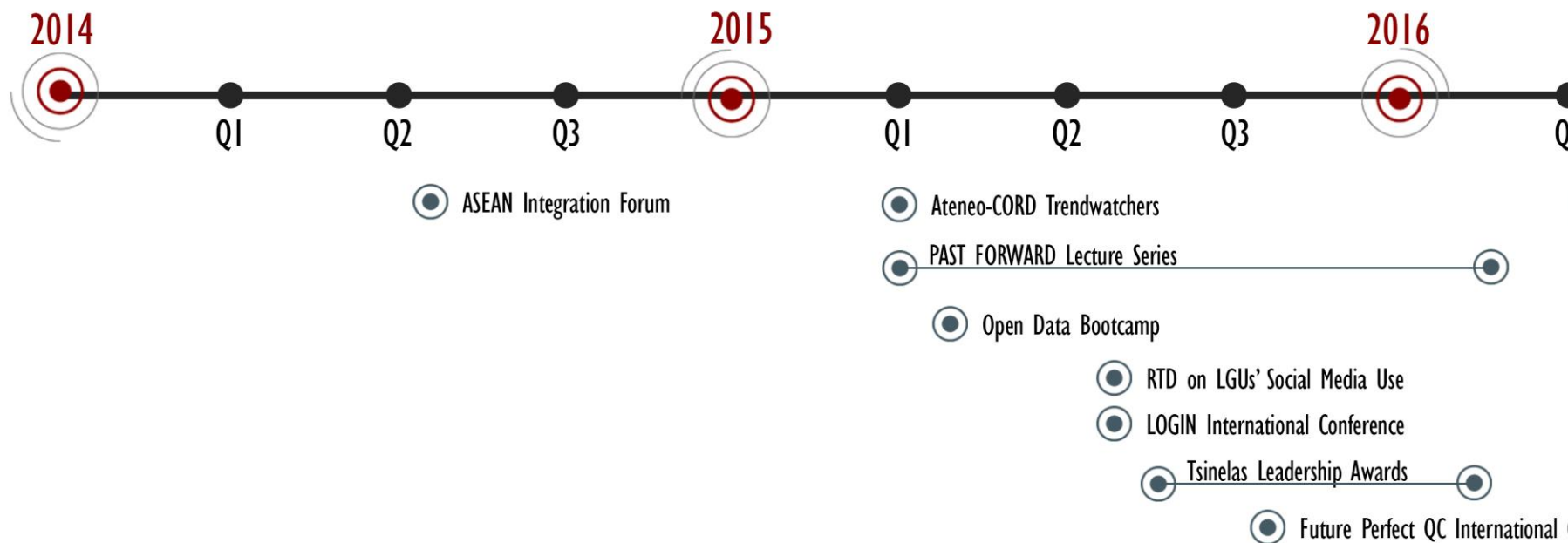


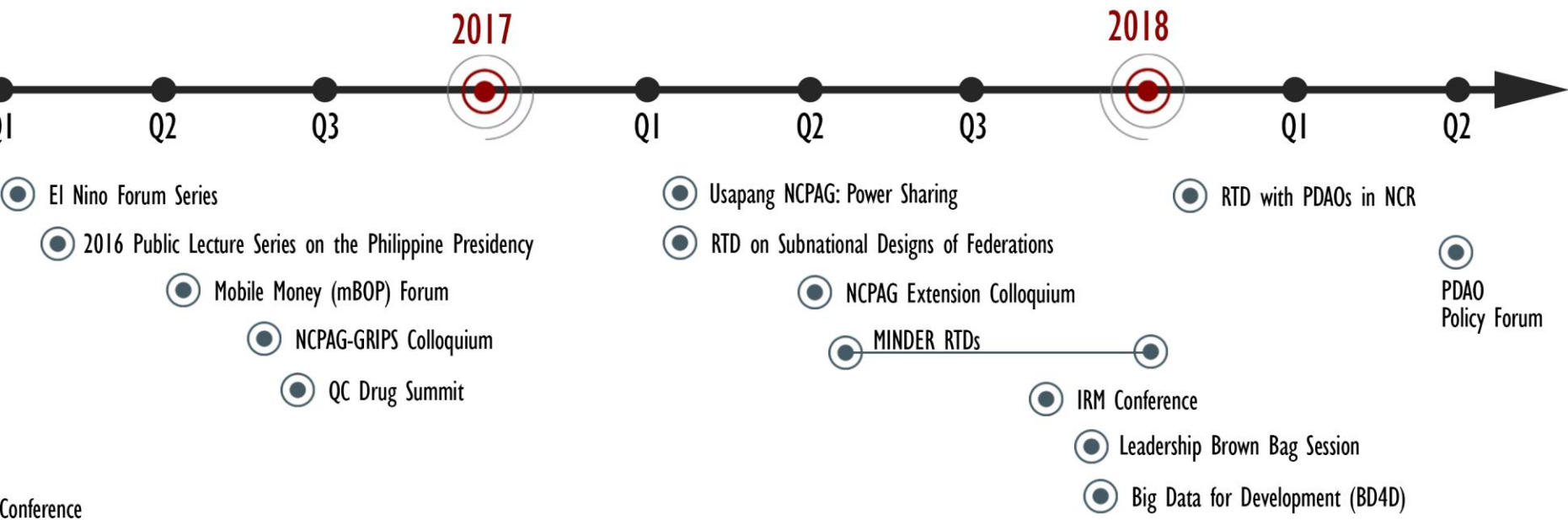
CLRG TRAININGS 2014-2018



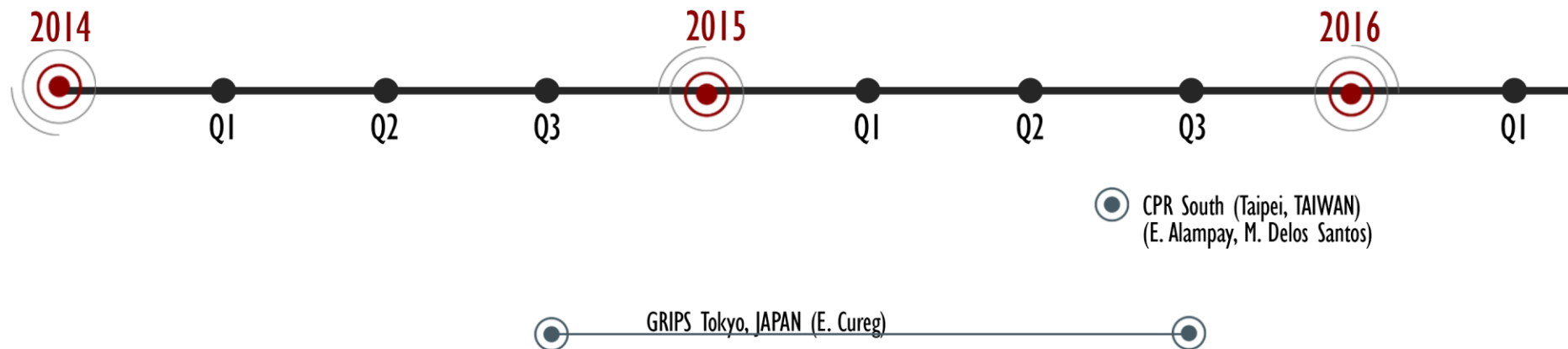


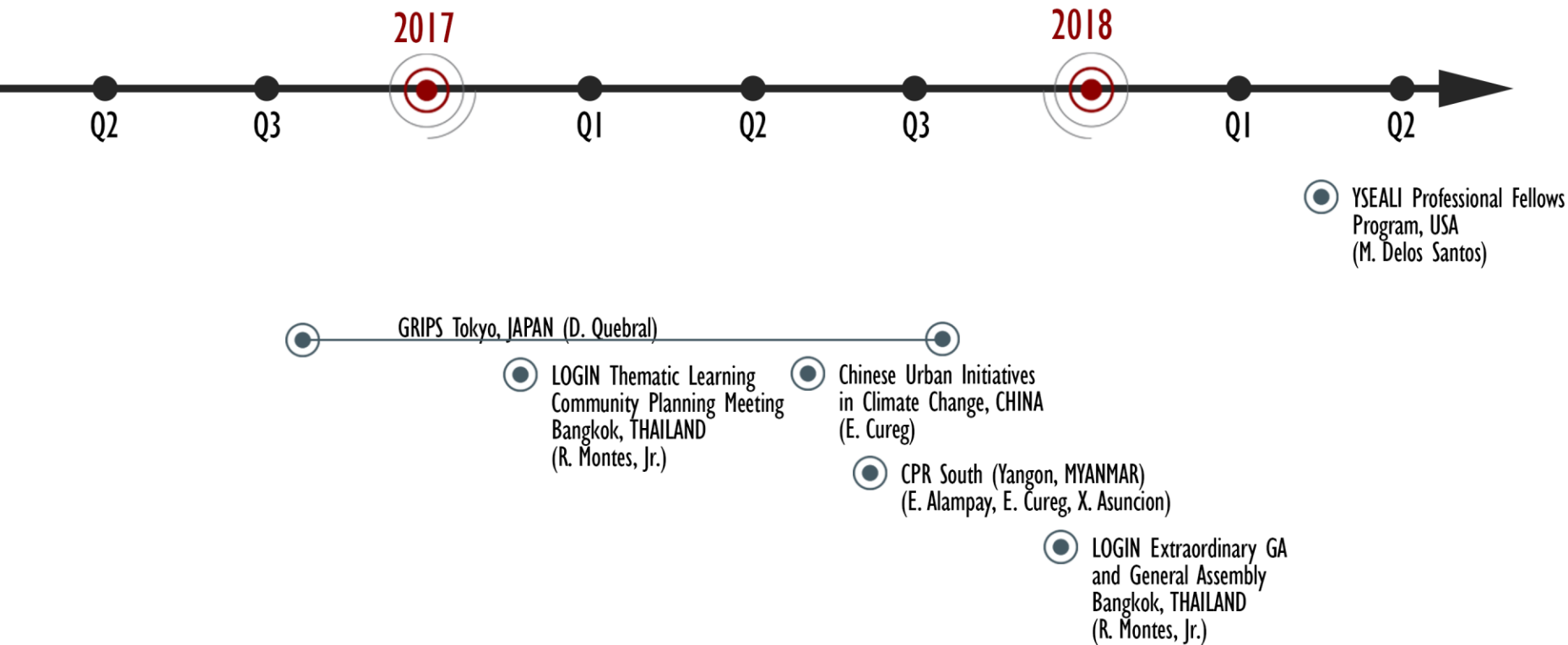
CLRG LEARNING MULTIPLIERS 2014-2018





CLRG INTERNATIONALIZATION 2014-2018





Past Forward Lecture Series

CLRG's **Golden Anniversary Lecture Series** aims to commemorate its 50 years of service through a series of discussions that revisit the past issues and continuing challenges on Philippine local governance through the lens of its directors, past and present.



Throughout the Past Forward Lecture Series, the past stands front and center.

It serves as a point of reference to examine how local and regional governance has progressed.

The past serves as a juncture that can help forward the development of local and regional governance through dialogues such as this.

There were eight lectures in the series, held from 10 March 2015 to 17 February 2016 covering a wide range of subjects.

Roster of Director-Speakers & Panelists



Dr. Proserpina TAPALES



Ms. Amina RASUL

**Gender and Local
Government**

10 March 2015



Dr. Remigio OCENAR



Dr. Erwin ALAMPAY

ICT & Local Governance

15 April 2015



Dr. Nestor PILAR



Dr. Herwig MAYER

**Devolution and Capacity-
building in Local
Policymaking**

13 May 2015

Roster of Director-Speakers & Panelists



Dr. Romeo OCAMPO

Dr. Jorge TIGNO

**Self-organization, Self-
government, Self-regulation**

18 August 2015

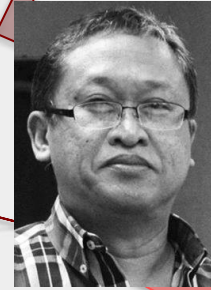


Dr. Erwin ALAMPAY

Prof. Ranjit RYE

eLocal Governance

09 September 2015



Prof. Simeon ILAGO

**Regulatory Reform in
Local Governments**

11 November 2015

Roster of Director-Speakers & Panelists



Dr. Perla LEGASPI
Mr. Russell CASTAÑEDA

Citizen Satisfaction in LGUs

29 January 2016



Dr. Alex BRILLANTES, Jr.
Mayor Benhur ABALOS, Jr.
Usec. Austere PANADERO, CESO

Decentralization, Democratization, Development

17 February 2016

LECTURE Series



#1 Gender and Local Government

Synopsis • The panelists will discuss the global situation of women particularly in the political arena, as well as the initiatives of international organizations in advancing gender issues. The Philippine situation will be examined, highlighting the various laws affecting women, the role of advocacy, the role of women in Philippine politics, and the mechanisms of entry to politics. The lecture will end with discussions on how local governments have responded to the gender challenge and on lessons learned.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

10 March 2015
Tuesday
10:00-11:30 AM

WHERE

Conference Room 307
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free



Dr. Prosepina TAPALES

Dr. Tapales was CLRG Director for two terms (1989-1992 and 1997-2001). She also became NCPAG Dean, Vice Chancellor of the UP Open University and Deputy Director of the UP Center for Women's Studies. She has a PhD in Political Science from the Northern Illinois University and Master's and Bachelor's degrees in Public Administration from the University of the Philippines.



Ms. Amina RASUL

Ms. Rasul is the President of the Philippine Center for Islam and Democracy and a Board Member of the Mindanao Development Authority. She was formerly Presidential Adviser on Youth Affairs and Commissioner of the Philippine Commission on Women. She has master's degrees in Business Administration (Asian Institute of Management) and of Public Administration (Harvard University).



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LECTURE Series



#2 Information & Communications Technology (ICT) and Local Governance

Synopsis • The 2nd *Past Forward* lecture series installment will discuss the findings of a comparative study of a six-man team on the application of Information and Communications Technology (ICT) in five Philippine cities. Using key informant interviews, direct observation and examination of archival records, seven different types of ICT systems have been identified. Issues and challenges on funding, personnel, LGU implementation mechanisms, and the ICT system itself remain. Impacts of ICT have been observed mostly in areas of competitiveness, inter-agency and inter-LGU cooperation, service delivery, and citizen participation. Policy and action recommendations were made particularly on participation, capacity building, structure, and manpower and monitoring.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

15 April 2015
Wednesday
1:30 PM-4:00 PM

WHERE

NCPAG Assembly Hall
UP Diliman, Quezon City

RSVP

Admission is free.
Call: 928.3914



Dr. Remigio D. Ocenar

Dr. Ocenar served as CLRG Director from 2010 to 2014. He is an Associate Professor at U.P. NCPAG, teaching courses on local and regional Governance, and comparative local politics and administration. He was also a University Extension Specialist at the Center for a number of years. He has written numerous articles on local governance and has served as consultant for various local governments.



Dr. Erwin Gaspar Alampay

The current Director of CLRG, Dr. Alampay is an Associate Professor at U.P. NCPAG. He is a Senior Research Fellow with LirneAsia, an Asian regional ICT policy and regulation think-tank. He has served as Senior Editor for the Electronic Journal of Information Systems in Developing Countries (EJISDC) and was the Asia-Pacific Regional Coordinator for the Amy Mahan Research Fellowship Grant.



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LECTURE Series



#3 Devolution and Capacity-Building in Local Policy-Making

Synopsis • The third *Past Forward* lecture series will be focusing on the concept of devolution in two levels: first, on the global and national trends that served as the catalysts to gear governments towards devolution, and second, going more specifically to capacity-building on local policy-making, particularly through sociological, cultural, political and policy science lenses. The emergence and roles of local government-oriented entities will also be discussed in connection with the prospects for capacity-building for devolution and local governments.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

13 May 2015
Wednesday
10:00-11:45 AM

WHERE

Audio Visual Room
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free.
Call: 928.3914



Dr. Nestor PILAR

Dr. Pilar was CLRG Director right after the Local Government Code took effect in 1992 until 1993. He also became the Dean of the College of Arts and Sciences, UP Manila from 1978-1984. Currently, he serves as a professional lecturer in the National Defense College of the Philippines (NDCP). Dr. Pilar earned his PhD in Public Administration from the University of Southern California.



Dr. Herwig MAYER

Dr. Mayer is the Policy Advisor of the League of Provinces of the Philippines (LPP). He is also the faculty-in-charge for the module on inter-local cooperation (ILC) for the massive open online courses (MOOCs) to be implemented by the UP Open University. Formerly, he was the Program Manager of the Decentralization Program of the German International Cooperation (GIZ-DP). His areas of expertise, among others, are ILC, and ICT for local planning and local finance.



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LECTURE Series

UP-NCPAG
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1965-2015

#4 Self-Organization, Self-Government, Self-Regulation

Synopsis • The fourth Past Forward lecture series will be focusing on the concepts of self-organization and self-government and how these can be applied through the important function of self-regulation. It provides a brief review of the emergence of city-states, as well as the idea of regulation as a strategy that government may allow or institute to achieve public interest objectives. The study indicated that local governments could be and could remain significantly free within the jurisdiction of larger national and regional governments today, but local self-government would have to be articulated and asserted within the limits that nation-states are likely to maintain in local latitudes.



Prof. Romeo OCAMPO

Prof. Ocampo was the Director of the Local Government Center (now CLRG) from 1982 to 1986. He also became the Dean of the College of Public Administration in 1989-1992. Although retired from teaching, he remains active in doing research on areas such as local government, ICT application, and transportation planning and regulation. Prof. Ocampo earned his Master's degree in City Planning from the University of California in Berkeley.



Dr. Jorge TIGNO

Dr. Tigno is currently the Chair of the Department of Political Science of the University of the Philippines. His research interests include democratic consolidation and transitions in Southeast Asia, non-governmental organizations and state-civil society relations in the Philippines, electoral and political reforms in developing states, and Asian labor migration, among others. He earned his doctorate degree in Public Administration from UP-NCPAG.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

18 August 2015
Tuesday
3:00-5:00 PM

WHERE

Audio Visual Room
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free.
Call: 928.3914



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LECTURE Series

UP-NCPAG
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1965-2015

#5 eLocal Governance

Synopsis. "eLocal Governance" interrogates the role of information and communication technologies (ICTs) in "reinventing" local governance. While recognizing the role of local government units to provide for basic telecommunication services to the population, it discusses how this has evolved in the context of people's participation and the LGUs' role in providing other basic services. By discussing cases and emerging areas of research in new media and local governance, the paper elaborates on the centrality of information in the evolution of governance into open government, and the opportunities and challenges that lie ahead.



Dr. Erwin ALAMPAY

Dr. ALAMPAY is Associate Professor at the National College of Public Administration and Governance (NCPAG) in the University of the Philippines and currently the Director of Center for Local and Regional Governance (CLRG) of college. With a PhD in Development Administration and Management, his research interests include Telecommunication, Policy, eGovernance, ICTs and Development, eCommerce, and the Non-profit sector.



Prof. Ranjit RYE

Prof. RYE is Assistant Professor at the Department of Political Science, College of Social Sciences and Philosophy (CSP), UP Diliman. He holds a Master in Public Administration from the UP NCPAG and is currently under the DPA program of the college. He recently served as Vice President for Administration of the Pamantasan ng Lungsod ng Maynila (PLM). His areas of interest include Philippine government and politics, international political economy, legislative advocacy, technology management and e-government.

COORDINATOR

Mr. Prejean Prieto
University Researcher

WHEN

09 September 2015
Wednesday
9:00-11:00 AM

WHERE

Audio Visual Room
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free.
Call: 928.3914
on or before
08 September 2015,
12:00 NN



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LECTURE Series

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CLRG@50
1965-2015

#6 Regulatory Reform in Local Governments

"Finding the Balance between Business-Friendliness and Responsible Regulation"

Synopsis • The lecturer will discuss regulatory reform, focusing on the authority of local governments to issue business permits and licenses. As a work in progress, it will draw out general lessons and insights on program implementation of the nationwide Business Permit and Licensing System (BPLS) Streamlining Program, on intergovernmental relations and decentralization, and on administrative reform in general. It will also identify some policy and implementation questions that could be relevant in future reforms of regulatory processes in local governments.

The discussion is timely given two recent events that draw attention to the critical nature of local authority to issue business permits and licenses—the tragic fire incident at the Kentex slippers factory in Valenzuela City, and the recent slide of the Philippines in the Doing Business Report of the World Bank.



Prof. Simeon ILAGO

Prof. Ilago was Director of CLRG from 2003 to 2010 and is currently Associate Professor at UP-NCPAG teaching local government, public policy, research methods, mass communications and management. During his term as director, he spearheaded research and extension projects on systems improvement, integrity development and local economic development. He holds two master's degrees in Public Administration from the University of the Philippines and on Public Policy from Saitama University, Japan.

CHAIR

Dr. Erwin Alampay
CLRG Director

DISCUSSANT

Ms. Catherine DELEON-ARCE
Business Permits &
Licensing Officer
Mandaluyong City

WHEN

11 November 2015
Wednesday
10:00am-12:00nn

WHERE

Audio-Visual Room 310
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free.
To confirm attendance,
Call: 928.3914



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LECTURE Series

#7 Citizen Satisfaction in LGUs



Synopsis • The seventh *Past Forward* lecture series puts focus on the role of citizens in enhancing governance in local government units. In order to accommodate feedback from citizens, agencies such as the DILG's Bureau of Local Government Supervision (BLGS) uses tools which can help in evaluating the performance of LGUs. Among these is the Citizens' Satisfaction Index System (CSIS), which makes the citizens' feedback as the center of improving the current state of delivery of basic services. The tool helps identify the gaps, the necessary policy interventions to address these issues, and measure the citizens' level of awareness and availing of services.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

29 January 2016
Friday
10:00 AM-12:00 PM

WHERE

Audio Visual Room
3rd Floor, NCPAG
UP Diliman, Quezon City

RSVP

Admission is free.
Call: 828.3914



Dr. Perla LEGASPI

Dr. Legaspi was the Director of the Local Government Center (now CLRG) from 1993 to 1996. She also served as a faculty member of the College of Public Administration, former Director of the Human Resources Development Office, and former Vice Chancellor for Administration of UP Diliman. Currently a retired professor, she remains active in doing research and consultancy, especially in her home province of Pangasinan.



Mr. Russell CASTAÑEDA

Mr. Castañeda is the focal person and co-developer of the CSIS, a tool being implemented by the DILG-BLGS to gauge the satisfaction of citizens on the delivery of public services in LGUs. He has also served as administrative officer for human resource concerns in the DSWD, and a short-term planning stint for the 4Ps/CCT. Among his research interests are public policy, civil society, performance management and local governance.



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LECTURE Series

#8 3D: Decentralization, Democratization, Development



Synopsis • The 8th *Past Forward* lecture series installment is an opportune time to present the findings of the 11th rapid field appraisal for decentralization, a UNDP-DILG-PSPA partnership initiative. The theme of the most recent RFA is 3D: decentralization, democratization and development. Among the key questions it will answer are: How has 24 years of autonomy made a difference for sub-national institutions in the Philippines? How have LGUs capitalized on their devolved powers to further democratization and development? Equally important, within the context of sustainability, how have higher education institutions (HEIs) responded to the challenges posed by the 3Ds at the local level? How have they responded to the calls for creation of local hubs for knowledge creation within the context of academe-industry, academe-LGU, academe-community linkages (town-and-gown)?



Dr. Alex B. Brillantes, Jr.

Dr. Brillantes was twice appointed as Director of the Local Government Center (now CLRG) from 1989 to 1991 and 2001 to 2003. He is currently on secondment to CHED as one of the Commissioners. He is a professor at NCPAG and President of the Philippine Society for Public Administration (PSPA).



Mayor Benhur Abalos, Jr.

Mayor Abalos has served as Mandaluyong City's mayor for 15 years, from 1998 to 2004, and 2007 to present. He has put the city in the map of good performing LGUs, having received recognitions from various institutions across the years. He has been engaged in local government work since 1991.



Usec. Austere A. Panadero, CESO I

DILG Undersecretary Panadero provides the overall leadership of the Department's capacity-building program, as well as policy and program implementation. He is a career official, an institution in DILG, having been with the Department for about three decades.

CHAIR

Dr. Erwin Alampay
CLRG Director

WHEN

17 February 2016
Wednesday
1:00 PM-4:00 PM

WHERE

NCPAG Assembly Hall
UP Diliman, Quezon City

RSVP

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“Our LGU people need to have a **MIND SHIFT**...we can’t solve problems with the same things we used when we created them.” (Dr. Brillantes quoting Einstein)

Research Keywords (2014-2018)

Federalism Local Governance Client Satisfaction Sustainability Monitoring
Subnational Design Rapid Field Appraisal Assessments Implementation Reforms
MMDA Regional Autonomy **DECENTRALIZATION** Competency Agriculture
Inter-Local Cooperation Social Preparation Situational Analysis Environment
Sister Cities Open Data Information & Education Advocacy
ICT Social media Climate Change
Health Disaster Risk Management Climate Tagging
Family Planning Service Reach
Health seeking behavior Persons with Disabilities
Inclusivity Policy Enforcement
Institutionalization Compliance



Local stakeholders from the Olango Island Bird Sanctuary (Cebu) answered a questionnaire that sought to establish DENR's role in the protected area and their level of satisfaction on DENR's performance of these roles. (February 2017)



Ms. Lourdes Villar-Santos, CLRG University Researcher, interviewed the CENRO of Sipocot, Camarines Sur for the DENR-CMD Assessment Project (Cabusao Wetlands site). (February 2017)



Ms. Elyzabeth Cureg, CLRG University Extension Specialist, discussing with the PWD support group/association leaders in Mandaluyong City during the FGD for the TAF-PDAO Research Project. (March 2018)



Social Preparation of the Cordillera Autonomous Region into an 'Autonomous Region' (SPCAR)

More than 25 years after the ratification of the 1987 Constitution, the Cordilleras has not been established as an autonomous region. CAR's Regional Development Council adopted a Roadmap to promote autonomy, given the low approval rating of the Organic Act. Through technical assistance from CLRG, strategic plans for the components of SPCAR were formulated. Project ran from the last quarter of 2013 to the first quarter of 2014.

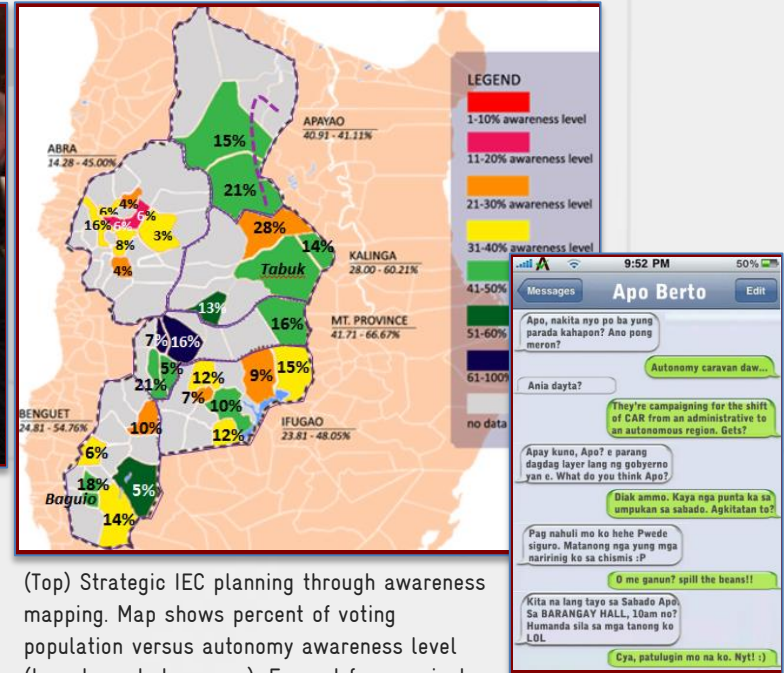
Specifically, CLRG prepared three documents – Information and Education Campaign (IEC) Plan, Capability Building Program, and the Alliance Building Plan. The first outlined options and strategies for the social marketing of regional autonomy for different

stakeholders at the grassroots, local, regional, and national levels. The second document focused on the capacity building requirements of regional autonomy, as aligned with the capability development agenda of DILG. The last contained the game plan for securing the support and approval of target groups upstream and downstream. The three documents were integrated into a Comprehensive SPCAR Plan for 2014–2016.

Workshops, focus group discussions, consultation meetings, key informant interviews, and awareness and support surveys were undertaken. SPCAR reports and secondary data from the RDC were likewise analyzed.



On 10 February 2014, CLRG presented to the secretariat of the Cordillera Regional Development Council some of the possible options for revitalizing awareness and advocacy for regional autonomy. This is the Cordillera region's third attempt at autonomy, only one of two special arrangements allowed by the 1987 Constitution.



(Top) Strategic IEC planning through awareness mapping. Map shows percent of voting population versus autonomy awareness level (based on study survey). Excerpt from project report.

(Right) Example of an invitation to an event that raises awareness on the possible shift to an autonomous CAR.



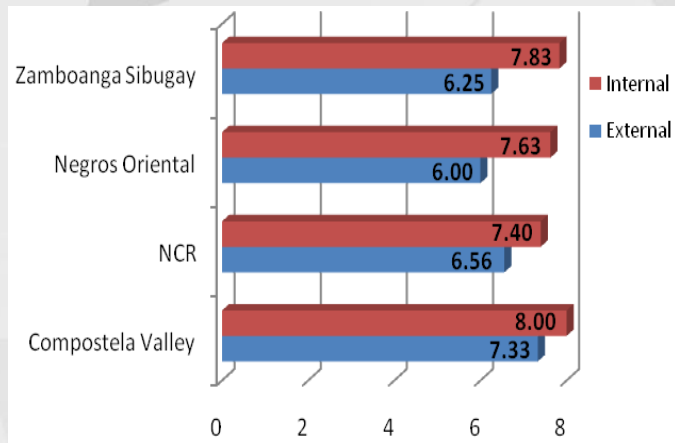
Assessment of the Performance of DENR Coastal and Marine Division (CMD) as Competence Center for Marine Protected Area (MPA) Governance

In 2014, the German Development Cooperation (GIZ)* commissioned a client satisfaction survey (CSS) for the Coastal and Marine Division (CMD) of the Department of Environment and Natural Resources-Biodiversity Management Bureau (DENR). The CMD is DENR's principal implementation arm with regard to coastal and marine protected areas under the NIPAS Law as well as the Integrated Coastal Management Program and the Coral Triangle Initiatives.

**Deutsche Gesellschaft für Internationale Zusammenarbeit*

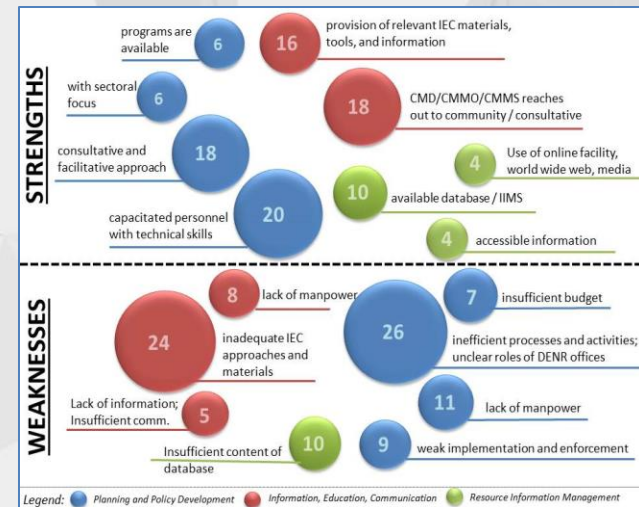
CLRG recalibrated an older client satisfaction tool that was used to generate a baseline in 2011. The recalibrated CSS was then administered primarily to 222 internal clients from the regional units of the DENR as well as external clients in other national government offices, local governments and non-government organizations.

To further deepen the analysis of the ratings, key informant interviews were done with selected CSS respondents. Focus group discussions were also conducted from beneficiary communities in Batangas Compostela Valley, Negros Oriental and Zamboanga Sibugay

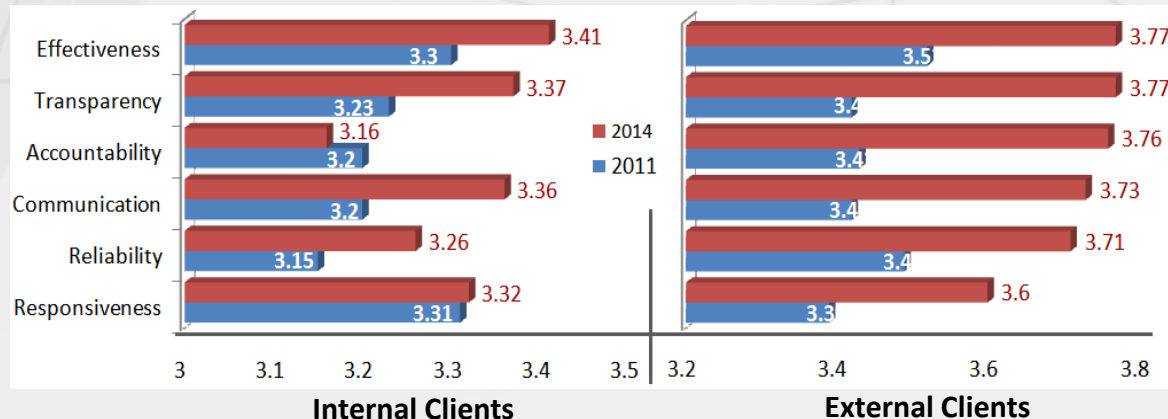


◀◀ In a scale of 1 to 10 regional clients rated the effectiveness of the CMD between 6 to 8. This high rating was attributed to the growing stability of the division which has been converted to a regular division from an initial project unit.

▶▶ Respondents were also asked about the strengths and weaknesses of the CMD.



There was a general improvement of the ratings of the service attributes from both the perspectives of the internal and external clients of DENR-BMB-CMD.





Assessment of the Sustainability of Community-based Participatory Action Research (CPAR) Projects at the Local Government Level

CPAR Program is part of the Department of Agriculture's Bureau of Agricultural Research's modernization initiatives. CPAR seeks to strengthen the role of research, development and extension in technology transfer and production management, promote active community participation in farm/coastal management and in technology refinement, and develop strategies for effective integration of support services for enterprise and agribusiness development. In 2011, there were 205 CPAR projects implemented nationwide.

DA-BAR commissioned the services of CLRG for an assessment of the CPAR program. The project started mid-2013 until mid-2014.

Case study approach was employed, with the selection of four successful and sustained projects, four ongoing projects, and two projects in special situations (prematurely ended). Data gathering involved key informant interviews, FGDs, participant-observation, ocular survey, photo-documentation, beneficiary profiling, and review of secondary data.

The cases were from Abra (Tubo), Ifugao (Alfonso Lista), Pangasinan (Umingan), Isabela (San Pablo), Bataan (Balanga City), Quezon Province (Catanauan), Capiz (Dumarao), Leyte (Mahaplag), Camiguin (Sagay), and Bukidnon (Cabanglasan).

A Handbook of CPAR for Local Governments was released as an offshoot of the project.

Handbook of CPAR for Local Governments



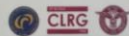
A joint publication of the

Bureau of Agricultural Research
Department of Agriculture
U.P. Public Administration Research and
Extension Service Foundation, Inc.



and the

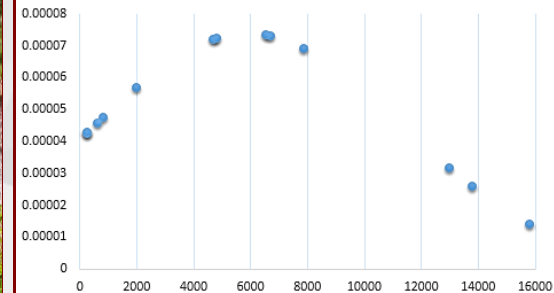
Center for Local and Regional Governance
National College of Public Administration and Governance
University of the Philippines Diliman



2015



Disposable Monthly Income of Surveyed
Annanuman Farmers (Php)



(Top) Part of the results of the beneficiary profiling of farmers from Annanuman, San Pablo, Isabela who were engaged in rice-based vegetable and livestock farming.

(Left) Portions of Sagay, Camiguin's agriculture nursery were used to demonstrate small ruminant production and crop diversification.



Cities' Use of Social Media for Disaster Risk Management

The study takes a look at how Philippine cities use social media for governance purposes, especially for disaster risk mitigation. It looked at how some government entities manage Facebook and Twitter, or how it operates in terms of protocols, both for information dissemination and feedback.

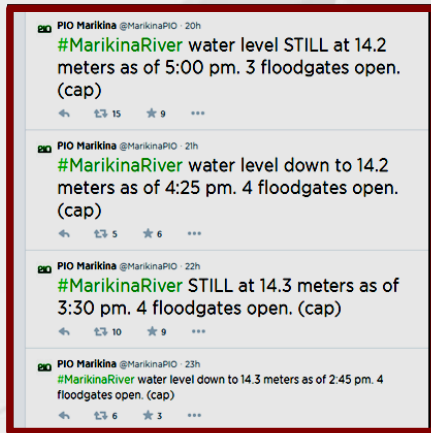
Data collected for the study came from an eight-month monitoring routine for Facebook and Twitter content generated by cities on the first ten days of every month, beginning September of 2014. These were gathered from the cities' assumed 'official' accounts, public information office (PIO) accounts, and disaster risk reduction management (DRRM) office accounts. If there are none, the researchers refer to the local chief executive's accounts.

Both quantitative and qualitative data were collected. The researchers monitored the number of tweets, followers and likes (quantitative), and looked at the content using text mining, content analysis and network analysis.

After the monitoring period, the team conducted a Round Table Discussion (RTD) in July 2015 with nine (9) Metro Manila cities and selected national government agencies such as MMDA and PAGASA in order to validate the results and take a look at their social media account management and possible protocols in information dissemination and feedback.

Not all cities have access to internet & social media

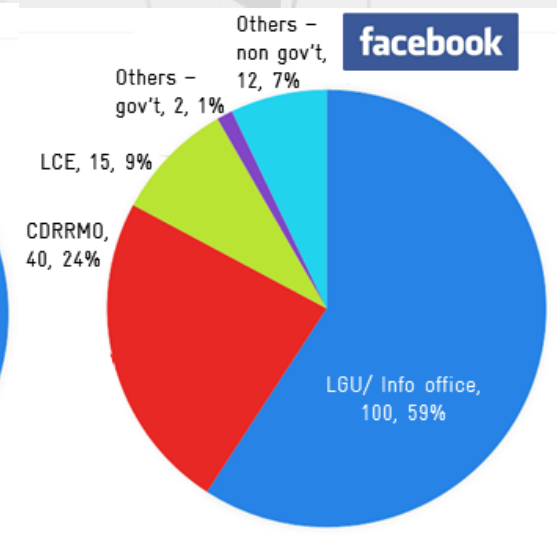
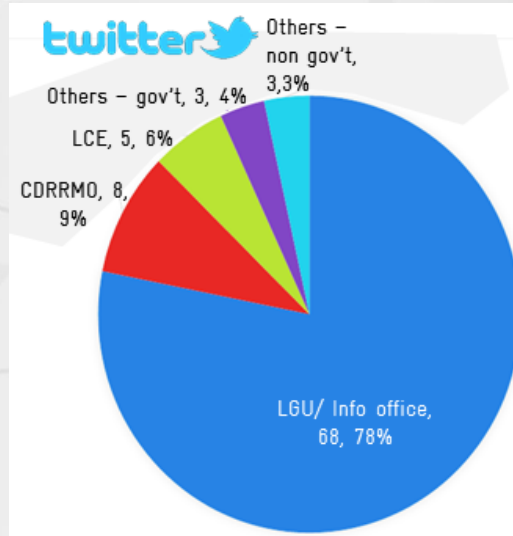
Percentage if FB and Twitter Usage (n=143 cities)		
Island Group	Facebook	Twitter
Luzon	97%	59%
Visayas	74%	54%
Mindanao	58%	30%
TOTAL	82%	51%



When used for DRM, cities' accounts put premium on preventive measures & preparedness

(sample tweets, Marikina City)

CDRRMO accounts only a small portion of the existing city social media accounts (twitter; facebook)





Client Satisfaction Survey for Protected Area Management Enhancement (PAME) Project of DENR-Biodiversity Management Bureau (2015 & 2017)

CLRG conducted the baseline and end-project client satisfaction survey (CSS) for GIZ's Protected Area Management Enhancement (PAME) Project at the Biodiversity Management Bureau-DENR.

A CSS package composed of five (5) instruments was developed to measure client satisfaction over project duration and triangulate the analysis with qualitative methods. The CSS focused on five service areas of BMB regarding protected area management: policy advice, capability building, information and materials, plans/programs/activities, and

monitoring and evaluation. A perception survey among clients at the community level was also administered to check the public's understanding of BMB's role in a framework of co-management of protected areas.

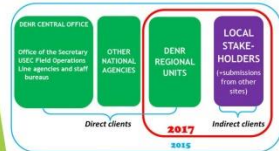
The CSS was conducted in protected area sites in regions IV-B, VII, VIII, XII and XIII. A selection of NIPAS and non-NIPAS (locally declared) protected areas were selected.

End-Project CLIENT SATISFACTION SURVEY

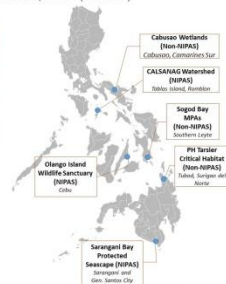
UP PUBLIC ADMINISTRATION RESEARCH AND EXTENSION SERVICES FOUNDATION, INC. (UPPAF)



Respondents in 2017



Region	2015	2017
CALSANAG PA	23	14
Cabusan Wetlands	26	18
Olango Island	14	20
Sogod Bay	20	24
Sarangani Bay	20	17
CH Phil Tarsier	10	16
TOTAL	113	109



OBJECTIVES

- To measure the satisfaction of DENR-BMB direct clients in five (5) service areas
- To measure the satisfaction of DENR Regional Clients (BMB's indirect clients) on PA Management
- Verify stakeholder appreciation of the roles of DENR and stakeholders in PA management
- Seek recommendations on how to further improve direct & indirect PA management service provision

Overall Rating increased: 3.45 to 3.65
Improvement in ALL services (0.06 – 0.31 pts)

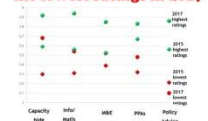
SERVICE	OVERALL Mean Rating		
	2015	2017	Point increase
Capacity Building	3.43	3.74	+0.31 ✓
Information/ Materials	3.46	3.70	+0.24
Monitoring and Evaluation	3.45	3.68	+0.23
Plans/Programs/Activities	3.50	3.61	+0.11
Policy Advice	3.41	3.47	+0.06
Overall	3.45	3.65	

Increased ratings in ALL DIMENSIONS

Year	Info availability	Completeness	Soundness	Speed	Professionalism
2015	3.50	3.34	3.50	3.33	3.58
2017	3.63	3.62	3.62	3.48	3.88

SAME 2015/2017 performance by dimension

Highest ratings in 2015 are the lowest ratings in 2017



RECOMMENDATIONS

- Need to improve speed of service delivery
- Better coordination on scheduling of capacity building programs and expand access of personnel who can participate
- Consult with regional units on finalizing PPA indicators



CONTACT INFORMATION

UP Public Administration Research and Extension Services Foundation Inc.
3F, NCPAG Building, RP de Guzman St., University of the Philippines, Diliman 1101, Quezon City
T. 928.9934 / 925.7422



A combination of surveys, key informant interviews and focus group discussions measured the improvement of client satisfaction for BMB's protected area management responsibilities from 2015 to 2017





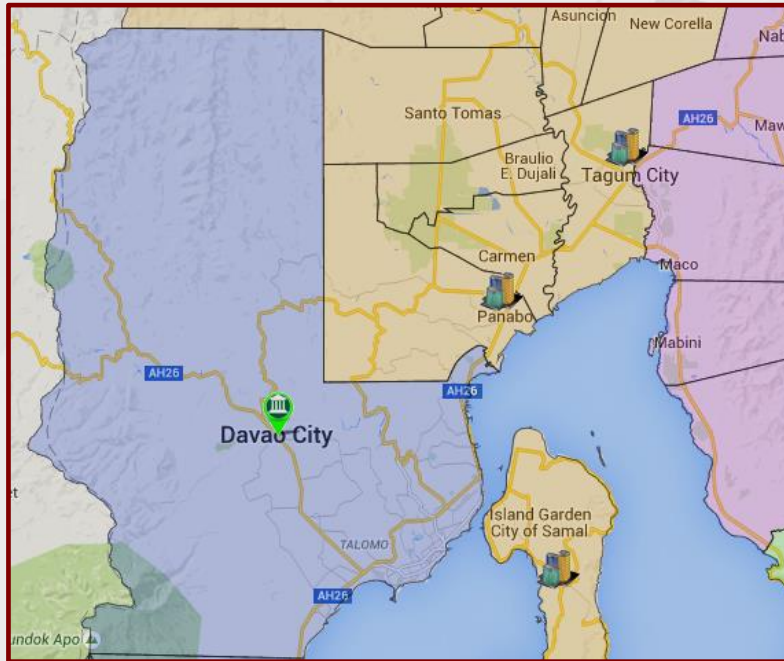
Study on Sister Cities and Inter-Local Cooperation

The sister-city partnership experiences of Davao, Tagum and Panabo were studied to provide an in-depth description of the nature and dynamics of this kind of relationship. Tagum and Panabo were chosen to represent varying levels of partnership and activity, with the former having multiple partners and a first-class city, the latter a third-class city with only one official sister-city. Davao City was also included to contextualize bilateral and multilateral ties in Metro Davao region.

The principal methods employed are key informant interviews with elected officials and local bureaucrats, and the use of existing statistics and other official records or documents.

Each case outlined the local government profile, birth and rationale for the establishment of sister-city arrangements; general description of the partners, the partnership activities, and the challenges encountered.

Prof. Michael Tumanut and Kristoffer Berse led the study. The research received funding support through a grant from the University of the Philippines.



The three cities studied: Davao City, Panabo, Tagum.

Case titles

DAVAO CITY:

A big brother to Panabo and Tagum?

Multiple sister-cities, weak sustainability:

The case of **TAGUM CITY**

Limited sister-city ties, multiple bilateral linkages: The case of **PANABO CITY**



Rapid Field Appraisal on Decentralization, Democratization and Development (3D) for the National Capital Region (NCR)

In 2015, the Philippine Society for Public Administration with the support of the Department of Interior and Local Government, and the United Nations Development Programme, undertook a rapid field appraisal (RFA) of Philippine decentralization, democratization and development (3D).

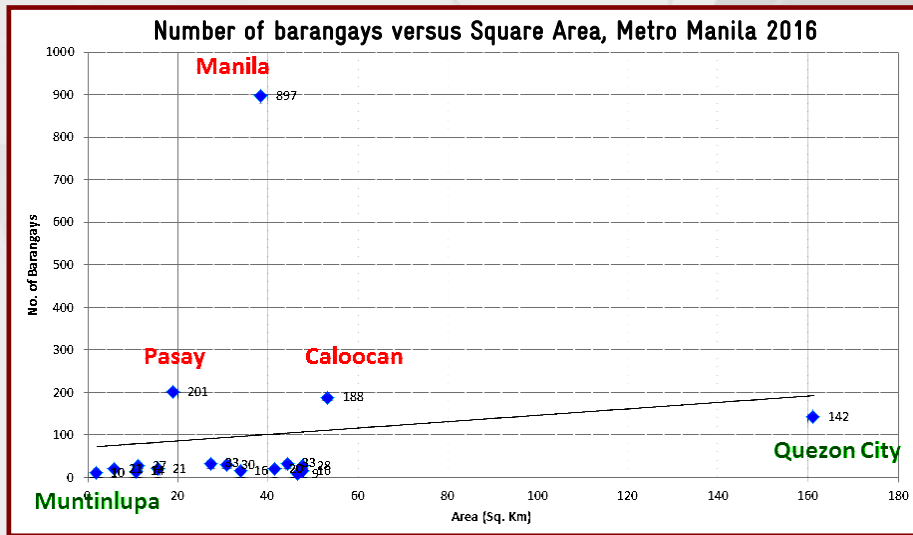
Unlike the ten previous appraisals, the 2015 RFA was designed with the region as the major unit of analysis. RFAs for the seventeen regions were undertaken from end of 2015 until the first two quarters of 2016.

The study had three objectives.:

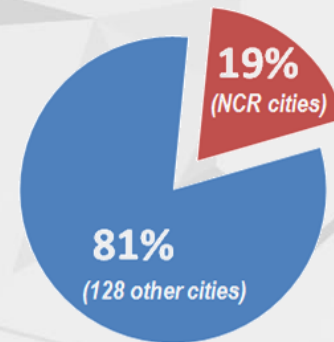
- (1) assessing the different experiences of the regions after 25 years of devolution;
- (2) dissect the issues and challenges in devolution and democratization; and
- (3) offer insights on the state of 3D in the 17 regions.

CLRG led the appraisal for the Metro Manila region.

Administrative diffusion (barangays)



NCR's IRA dependency



NCR cities enjoy a significant share of the IRA for cities (2016)

6.5%–16%

17%–21%

31%–53%

RANGE OF IRA DEPENDENCIES
IRA dependency is generally low
but uneven across NCR LGUs

General Assessment



Two & a half decades after the Code, NCR LGUs have benefitted in terms of competitiveness, improved services, and confidence in introducing innovations and strategies.

Wider gains needed to be felt for the concerns on administrative fragmentation, local financing, & metro-wide governance policymaking.

Study on Harnessing Open Data for fiscal transparency in Philippine LGUs

The research attempted to transition traditional ways by which civil society organization's (CSOs) interrogates, audits and participates in local governance by modeling the information gathering systems they undertake in 'following the money' and actively getting involved in planning and budgeting, into an open data fiscal transparency model at the local level.

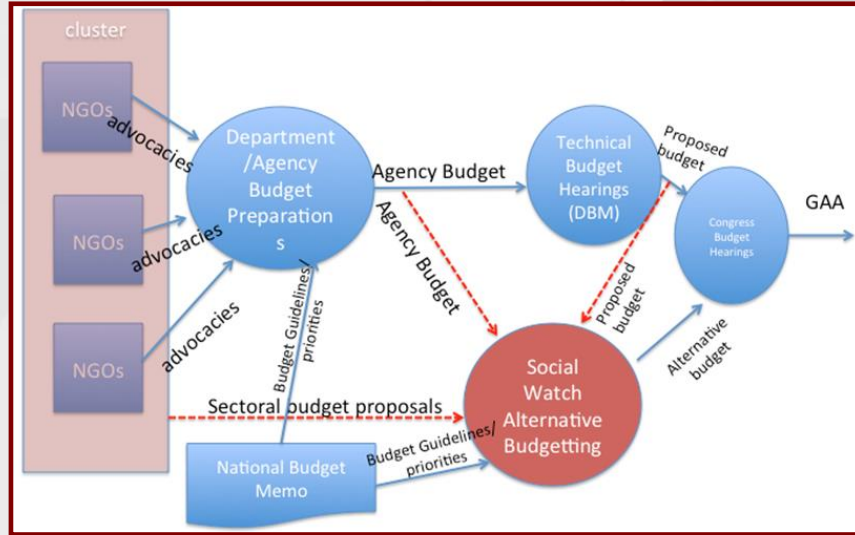
The research was done by documenting four cases of CSOs that audit or participate actively in budgeting and auditing processes at the local level. From these cases an open-data ecosystem for local fiscal transparency was diagrammed. The model was validated against websites of eight local

government units (LGUs) to determine existing information gaps in 'open-ness' in LGUs that need to be addressed.

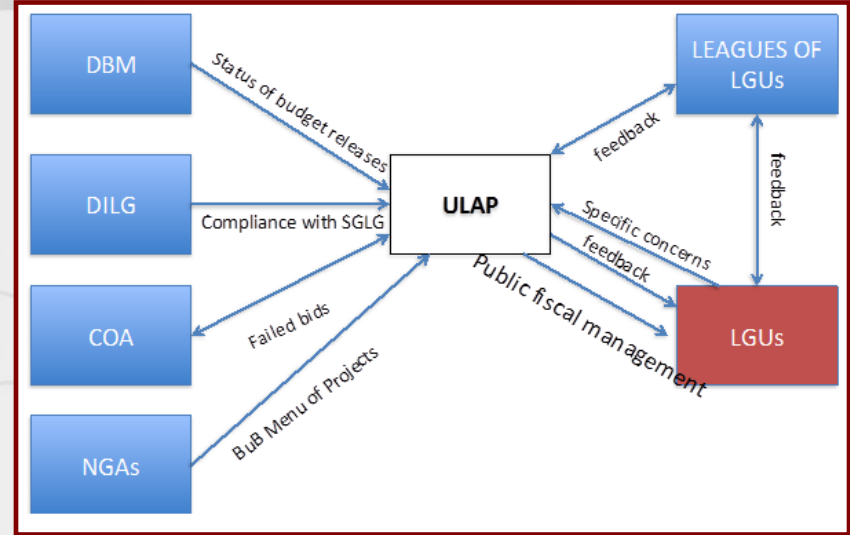
The study investigated three questions: What are the needs of CSOs for financial data with respect to their work in dealing with government? What is the state of openness of LGU related financial data in government at the national and local levels? How can government financial data at the local level be made more open, useful and accessible to stakeholders?

The research was undertaken by Dr. Erwin Alampay and Ms. Pauline Bautista in 2016, and is supported by the World Wide Web Foundation.

Social Watch Alternative Budget Preparation (Model)



ULAP's intermediation between NGAs & LGUs on Finances





Climate Change Expenditure Tagging (CCET) in the Philippines

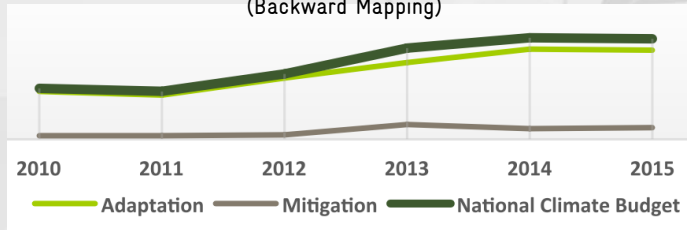
This study supported by Oxfam explored the state of climate finance in the Philippines using data from the Climate Change Expenditure Tagging (CCET), General Appropriation's Act (GAA) and Official Development Assistance (ODA) Portfolio Reviews. It focused on the agricultural sector, as the Philippines is highly agricultural and the sector is one of the most vulnerable sectors to climate change. It also focused on Climate Change Adaptation (CCA) because of the prioritization for adaptation given the inevitable intensification of climate change and its associated risks.

The findings serve as baseline in illustrating how funds for climate action are being spent which may be used for improving future climate change-related investments, and also to see if international pledges and commitments are actually being delivered.

The study team members were Dr. Erwin Alampay, Mr. Dennis dela Torre, Ms. Guia Eguia, and Mr. Xavier Venn Asuncion.

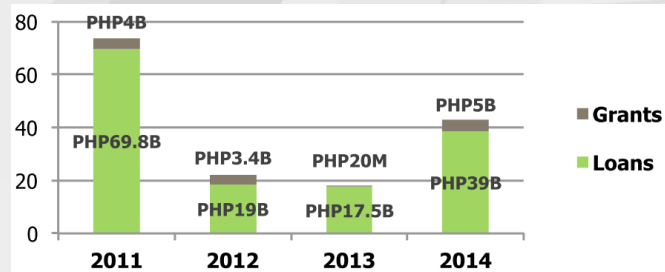
Increasing trend in climate change budget

National Climate Change (GAA) Budget 2010-2015
(Backward Mapping)



ODA for CCA decreased from 2011 to 2014

Loans and Grants Addressing Climate Change Adaptation



Mr. Xavier Venn Asuncion with the FGD respondents
in one of the field sites.

Study on Subnational Design of Federations

The PDP-Laban Federalism Institute requested CLRG to undertake a study on subnational design in federations as part of their Federalism Study Group's in-depth exploration of options for a draft federal constitution for the Philippines.

CLRG conducted a comparative study of federal countries with similar contexts as the Philippines (mainly those that have shifted from unitary to federal) as well as highly decentralized federations. The study looked into 11 federal countries and examined the opportunities and limitations of constitutional space given to state/regional governments.

The study also looked into transitional considerations (timing, existing local government structure and transitional institutions).

The study was presented in a roundtable discussion that included members of the Federalism Study Group and representatives from the United States, Canada, Brazil and Spain. The findings were vetted in small groups as to what options may work for the Philippine context and what may provide challenges once adopted.

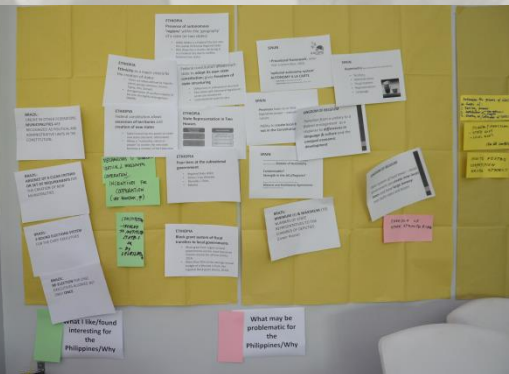
The study is being updated to incorporate recent developments in the constitutional reform process as recommended by the Duterte Administration.



“ Subnational design depends on how much constitutional space will be given to states or regions; or whether the federal constitution will provide all the details. ”



Philippines/Why and points for further research”
They can also use the same color cards for insights/reactions that arise from the group





Meso-scale Insurance for Disaster Readiness and Recovery (MINDER)

The Meso-scale Insurance for Disaster Readiness and Recovery (MINDER) Project was an initiative supported by Oxfam, in partnership with the Center for Local and Regional Governance. This project aimed to develop a viable insurance model as a disaster risk transfer mechanism for low-income class and vulnerable municipalities by looking at feasible insurance options. The MINDER project also aimed to produce a multimedia campaign that would forward this novel advocacy for local government units.

The study conducted a survey with 2nd to 6th income class municipalities, ran key informant interviews and collected relevant documents from selected pilot municipalities such as Iguig, Cagayan; Zarraga, Iloilo;

Salcedo and Quinapondan, Eastern Samar; Jabonga, Agusan del Norte; and Marihatag, Surigao del Sur. It also looked into insurance data provided by the Government Service Insurance System (GSIS) for 2nd to 6th class municipalities for the time period 2016-2017, loss and damage data provided by the Office of Civil Defense (OCD) and selected LGUs, climate data provided by UP Resilience InsHtute (UP RI) NOAH Center, and other relevant government documents and literature.



The MINDER project was kicked off with a multi-stakeholder round table discussion held on 18 May 2017 at Microtel UP Technohub, Quezon City. This was followed by two RTDs, consultation with local officials of study sites and a closing program where advocacy videos were shared.



Enabling the Disabled: Assessment of Local Mechanisms for Programs and Services for Persons with Disabilities (PWDs) – Focus on Persons with Disabilities Affairs Office (PDAO)

CLRG through the support of Coalitions for Change program of the Australian Embassy and The Asia Foundation (TAF) investigated local government implementation of RA 10070 (Institutional Mechanisms for the Magna Carta for Disabled Persons).

The study involved a qualitative assessment through seven case studies and cross-validated with some round table discussions and interviews. It also involved literature review and the processing of primary (non-randomized awareness survey) and secondary data (LGPMS, SGLG).

The project sought to answer these questions: How compliant are LGUs to RA 10070? How functional are the PDAOs? What are the factors that affect PDAO establishment? Who are the Heads and how were they selected? What policy, structural and process recommendations can be proposed?

The LGU cases are Iloilo Province, Camarines Norte Province, Angeles City, Mandaluyong City, Valenzuela City, Carmona Municipality (Cavite), and San Lorenzo Ruiz Municipality (Camarines Norte).

The project ran from January to May of 2018, culminating with a Policy Dissemination Forum on June 2018.

Low RA 10070 Compliance

6/10

LGUs have PDAOs

<<NO PDAOs>>

33 provinces

25 cities

282 municipalities

Is the PDAO Head a PWD?

44%

survey respondents
(n= 230)

noted that
LGU PDAO Head/
Focal Person
is a PWD

(Top)
Staff of the Valenzuela City PDAO,
who are all contractual/
job order employees.

(Right)
Organizational set-up for PWD Focal Person in
San Lorenzo Ruiz (Camarines Norte)



Client Exit Interviews / Client Satisfaction Survey for Family Planning Services

As part of the continuing partnership of CLRG with Population Services Pilipinas, Inc. (PSPI), the 3rd to 5th annual exit interviews for the clients of the organization nationwide were conducted from 2014 to 2017. The interviews serve as an annual evaluation PSPI's countrywide operations and feedback to its global counterpart, Marie Stopes International (MSI).

A total of 500 to 700 clients were interviewed from PSPI's three service channels for each evaluation period. These are the static clinics, LGU outreach and BlueStar social franchises. Survey questions include family planning (FP) services availed, counseling, marketing and information dissemination

avenues, demographics and poverty incidence, and their satisfaction levels in different aspects of care.

Findings of the study reflect the current situation of FP services in the Philippines, particularly at the household and local levels. Most of the PSPI clients reached are aged 25 and above. The LGU Outreach service channel proves to be the most effective way of reaching the population below poverty levels, as well as those with lower levels of education. There is a need to target more males to undergo planning services, since these are widely (and traditionally) availed by the female population.



(top left) Marie Stopes officer providing a demonstration on the use of condoms (top center) use of boats going from one site to another (lower left) Marie Stopes officer provides a short lecture on the kinds of contraceptives (right) Mothers and their infants waiting for their turn to avail services in a BlueStar clinic.

Comments on MMDA Reform Bill (RA 7924)



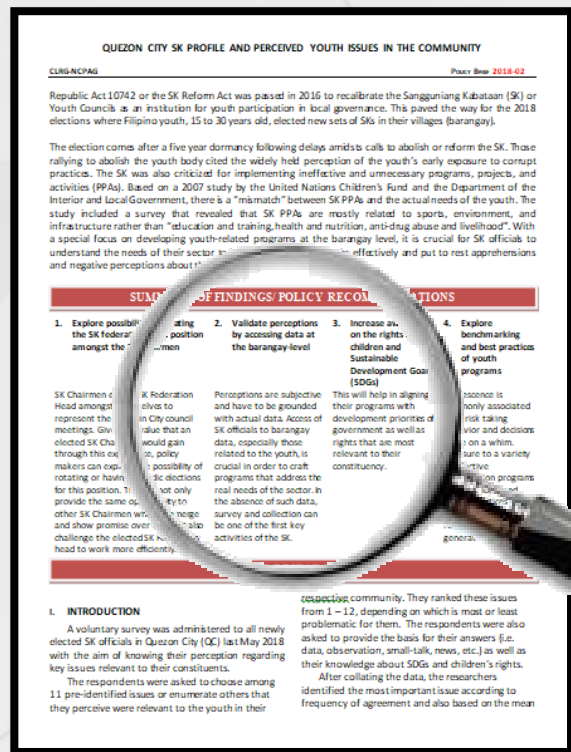
CLRG researchers Raphael Montes, Jr. and Elyzabeth Cureg delivered CLRG's comments on a House Bill seeking to confer legislative powers on the MMDA-Metro Manila Council. The bill sought to resolve issues over the lack of formal policy-making powers of the regional body which has been challenged by Metro Manila local governments.

The bill intended to institute a three-stage process of regional legislation. First, the MMC will craft and approve an ordinance. Second, the ordinance will be submitted to the 17 Sanggunians of the NCR for approval. And finally, the regional ordinance will be deemed approved when a majority (50% + 1 or 10 out of 17) of the local Sanggunians have approved the measure.

CLRG supports the initiative to strengthen the policymaking powers of the MMDA but also refers to improvements such as: (1) clarifying the supremacy of regional ordinance over local ordinances; (2) review powers of the MMC; (3) the introduction of "consent legislation" format; (4) and resolving issues of implementation and inter-local cooperation among NCR local governments.

CLRG asked, "in case an NCR LGU would test the limits of their local autonomy and willingly defy the regional ordinance which its Sanggunian has voted to disapprove; what are the options for the MMC/MMDA in the event of this policy crisis?"

CLRG Policy Briefs



SUMMARY OF FINDINGS/ POLICY RECOMMENDATIONS

1. Explore possibility of rotating the SK Federation head position amongst the SK Chairmen
 2. Validate perceptions by accessing data at the barangay-level
 3. Increase awareness on the rights of children and Sustainable Development Goals (SDGs)
 4. Explore benchmarking and best practices of youth programs
- SK Chairmen elect a SK Federation Head amongst themselves to represent the youth in City council meetings. Given the value that an elected SK Chairman would gain through this experience, policy makers can explore the possibility of rotating or having periodic elections for this position. This will not only provide the same opportunity to other SK Chairmen who will emerge and show promise over time but also challenge the elected SK Federation head to work more efficiently.
- Perceptions are subjective and have to be grounded with actual data. Access of SK officials to barangay data, especially those related to the youth, is crucial in order to craft programs that address the real needs of the sector. In the absence of such data, survey and collection can be one of the first key activities of the SK.
- This will help in aligning their programs with development priorities of government as well as rights that are most relevant to their constituency.
- Adolescence is commonly associated with risk taking behavior and decisions made on a whim. Exposure to a variety of effective intervention programs and best local and global practices can encourage more reflection and generate sound ideas.

In 2015, CLRG has also started crafting policy briefs, which summarize projects and studies that it has undertaken. These documents provide the main points and ideas, as well as pertinent information on various local governance topics within one to two pages, making it easier for the readers to understand the work of the Center and grasp new ideas produced by both research and training.

Commitment to Capacity Building

Committed to building capacities of both local government executives and legislators, the Center has offered regular executive and legislative programs. **Executive courses** focus on developing both managerial and leadership dimensions of governors and mayors, and their senior staff, helping them make better decisions on service delivery, fiscal management and specific aspects of local governance. **Legislative programs** provide skills sets vital for board members, councilors and legislative staff to better participate in legislative sessions, craft responsive legislations and regulatory policies, and enhance constituent interaction.

For the past four years, more legislative courses were held in response to demands from legislators. Regular legislative courses include the Development Legislation Enhancement Course (DLEC), Capacity Enhancement Program for Sanggunian Secretaries and Legislative Staff (Legisteam), Introductory Course on

Excellence in Local Legislation (iExceLL), and Strategic Leadership for Local Legislators (SL3). Recognizing the equally important roles of executive officials in local governance, CLRG endeavors to draw more participants to its regular executive courses such as the Harnessing Barangay Development Course (HBDC), Preparatory Course on Local Governance (PrePU), and Rebranding Government through the Human Resource (HR INSPIRE).

To deliver an array of courses, CLRG also offers its expertise in the design and implementation of customized training programs for LGUs, officials, and staff. Recently, it has also launched the ladderized Certificate in Local Policy Development (CLPD) program composed of four courses: 1) Introduction to Excellence in Local Legislation (iExceLL); 2) Development Legislation Enhancement Course (DLEC); 3) Strategic Leadership for Local Legislators (SL3) and finally, 4) the Policy Development Forum.

Profile of CLRG Course Participants

For the last four years, CLRG has trained 7,487 local government officials and staff. One third (2,375) participated in regular course offerings by the Center while two thirds (5,112) have sought customized trainings for their LGUs.

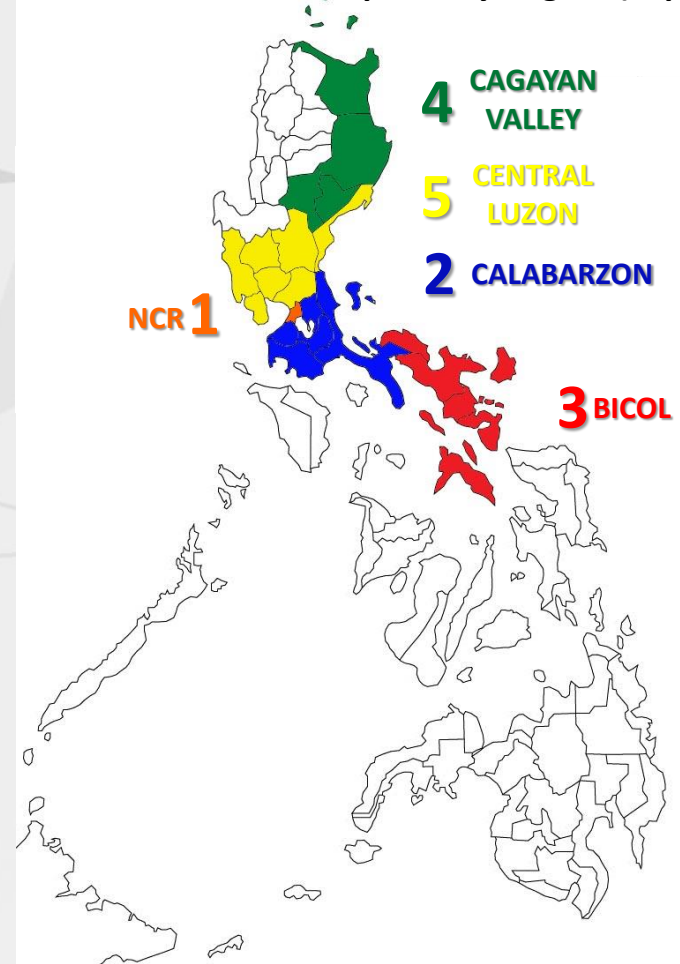
Of the participants of regular trainings from 2014 to 2018, participants from Luzon, comprised majority (70%) of the total number, while there were smaller groups of participants from Visayas (16%) and Mindanao (14%). The top 5 regions with most number of participants are the National Capital Region, CALABARZON, Bicol, Cagayan Valley and Central Luzon. Top 5 provinces include NCR, Batangas, Isabela, Marinduque and Iloilo.

Offered regularly, DLEC, iExceLL and Legisteam are the most sought-after training programs of the Center.

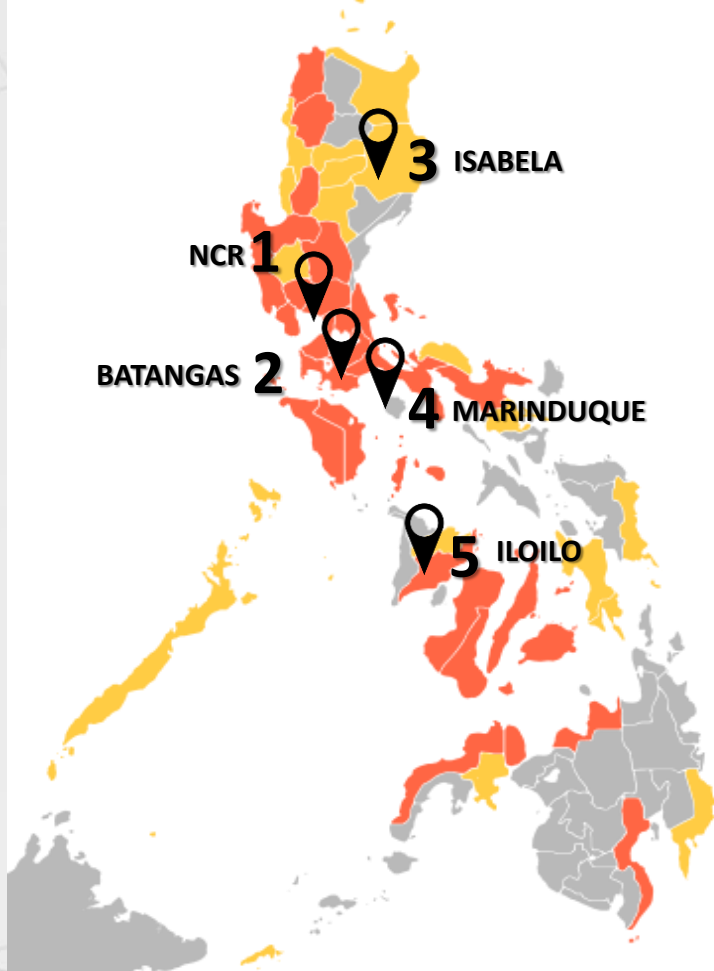
7,487

LGU officials and staff trained
(2014-2018)

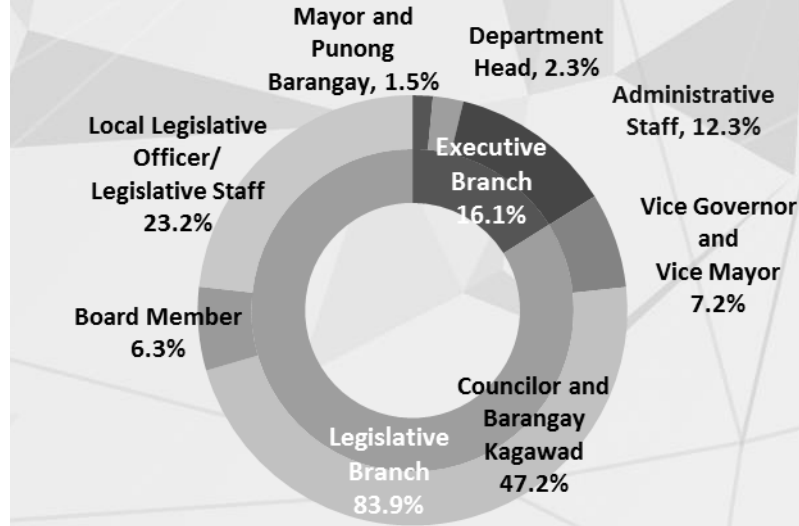
Number of Participants by Region (Top 5)



Number of Participants by Province (Top 5)



Attendees of CLRG Regular Trainings by Designation/Position (2014-2018)



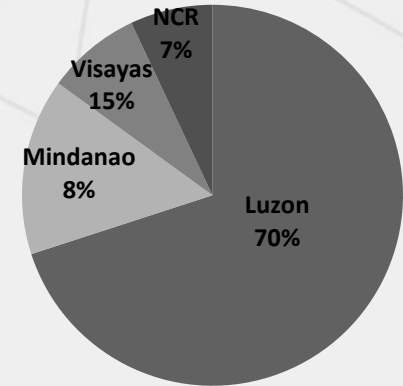
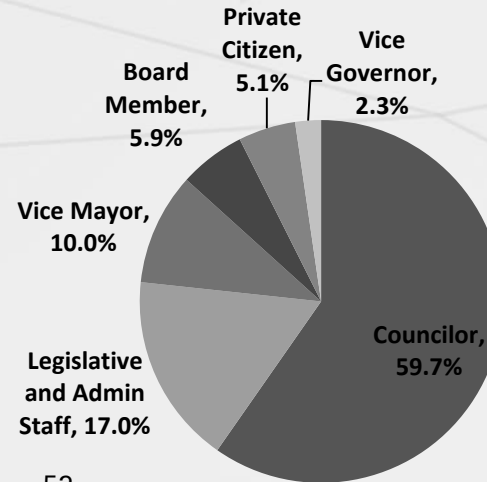
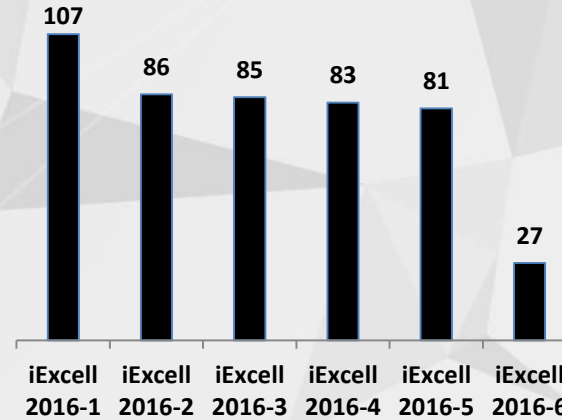
Attendees of CLRG Regular Trainings by Gender (2014-2018)



INTRODUCTION TO EXCELLENCE IN LOCAL LEGISLATION (iExceLL)

The iExceLL is the pre-requisite course in CLRG's ladderized Local Legislative Program. It is also a stand-alone course for those who like to refresh their knowledge and skills on local legislation. Started in 2010 as the Orientation Course for New Local Legislators, and was officially renamed as iExceLL in 2013, the course runs for a week seeking to equip local legislators with the essential skills and confidence needed for local assemblies.

For the period covered in this report, iExceLL has trained six batches, a total of 469 participants in 2016, following the elections. A huge majority were from Luzon and NCR (77%), and only a small portion were from Visayas (15%) and Mindanao (8%). More than half were councilors (60%). The rest were legislative and administrative staff (17%), vice mayors (10%), board members (6%), private citizens (5%) and vice governors (2%).

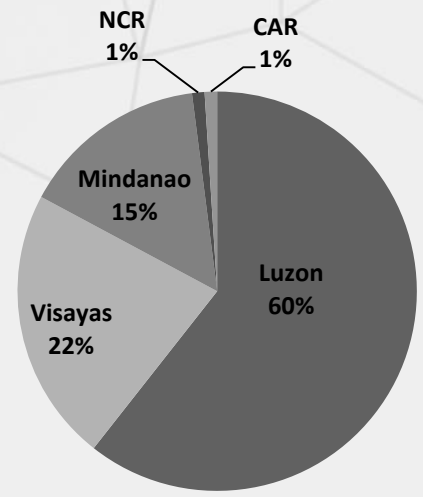
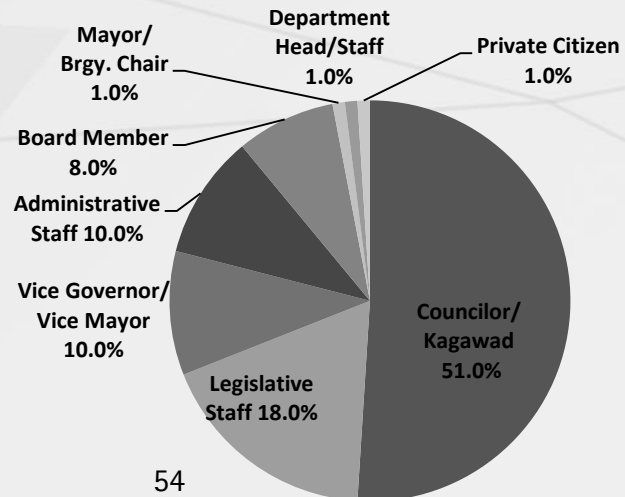
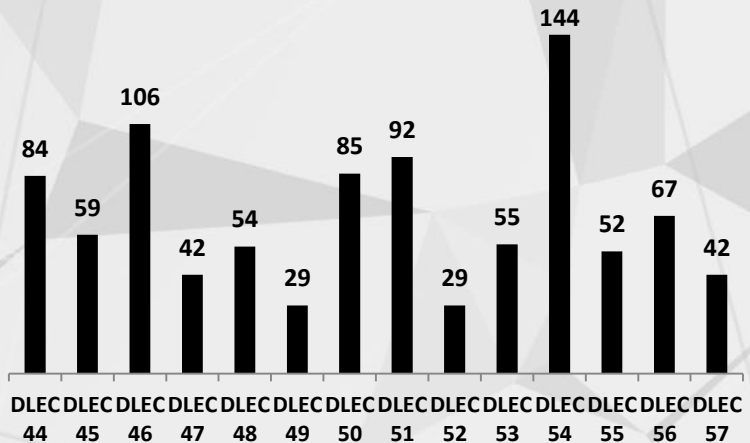




DEVELOPMENT LEGISLATION ENHANCEMENT COURSE (DLEC)

A pre-requisite in CLRG's ladderized Local Legislative Program, DLEC covers the concept of good local governance, powers and functions of the Sanggunian, review functions of the Sanggunian, legislative tracking, and local development issues. It can also be a stand-alone course aimed at enhancing the legislative capability and effectiveness of Sanggunian members and staff.

Since it started in 2002, DLEC has trained 57 batches of participants. The last 14 batches conducted from 2014 were attended by a total of 940 participants. Majority were councilors, followed by legislative staff, vice governors and vice mayors, and administrative staff. More than half came from Luzon (60%). Those from Visayas and Mindanao, constituted 22% and 15% of the total number of participants.

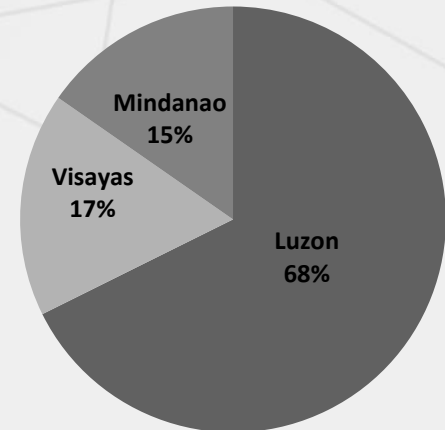
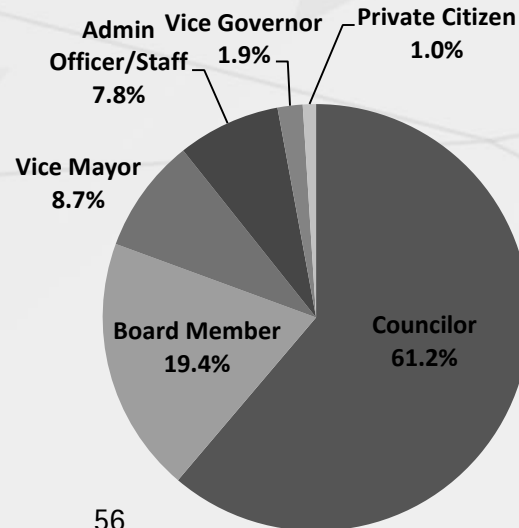
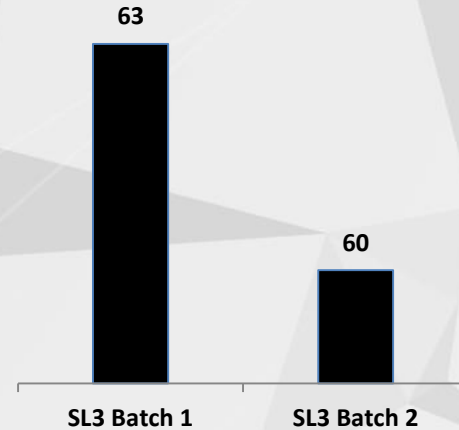




STRATEGIC LEADERSHIP FOR LOCAL LEGISLATORS (SL3)

Introduced in 2018, SL3 aims to enhance the capacities of local government policymakers in decision-making in the context of fast changing times and uncertainty. It is the 3rd module of CLRG's ladderized program for local legislators.

The module has been conducted in two batches. It was attended by 123 participants, two thirds of which were from Luzon (68%) and a third from Visayas (17%) and Mindanao (15%). Councilors and board members had the highest attendance, 61 % and 19%, respectively, followed by vice mayors (9%) and administrative personnel (8%).



BM Marcelo Valentine S. SERAG

Iloilo Province

"Bukod sa SL3, nakapag-attend na ako ng dalawang DLEC, dalawang iExceLL, isang HR. Binabalikan kasi may mga topic na magaganda at namimiss natin dahil sa magagaling na speaker. Inuulit para may makuhang bago."



Mr. Carlo Vinci VILLAFRANCA

Supervising Administrative Officer,
Quezon Province

"Ganun naman ang point ng lecture-discussions, ang kilitiin ang imahinasyon ng mga SL3 participants. Kaya binalikan ko lang ulit ang lectures para pag-isipan kung ano nga ba talaga ang strategic polices na maari kong ipropose."

Coun. Jose Maria YLLANA
Parañaque City

"I want to learn from the best, because I want to be the best. This course is an opportunity for sharing ideas with newfound friends. Napakarami kong natutunan mula sa umpisa. Magaling ang ating mga speakers. "

Coun. Mc Quirie UMPAD
Villaba, Leyte

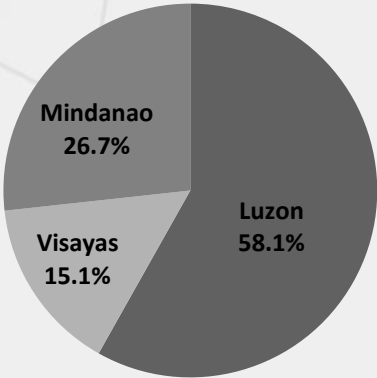
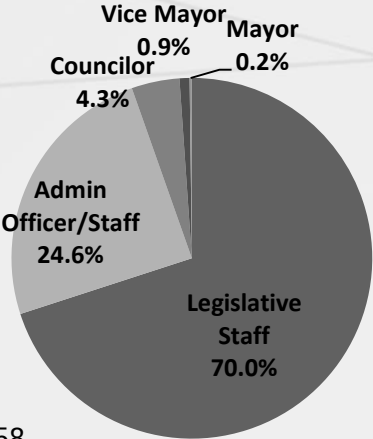
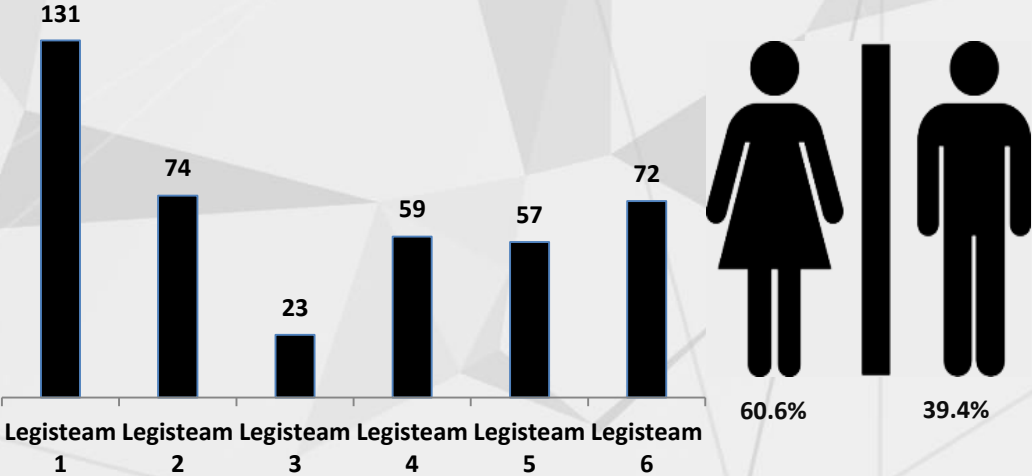
"With all the knowledge gained in the seminars, I came to realize (that I should) continue working in the Sanggunian. There is a need for me to attend these seminars, to let them know that there is hope in our town."



LEGISTEAM

LEGISTEAM provides capacity enhancement for Sanggunian secretaries and legislative staff. It tackles the developmental roles of the Sanggunian, teamwork, applied research, records management and housekeeping, crafting of legislative measures, social marketing, public relations, and action planning.

Six batches were conducted in 2016. All together, the participants total to 416. Bulk of the participants were legislative staff (70%) and a quarter were administrative personnel (25%). Mayors, vice mayors and councilors, in small number, were also in attendance. Participants from Luzon (58%) outnumbered participants from Visayas (15%) and Mindanao (27%).

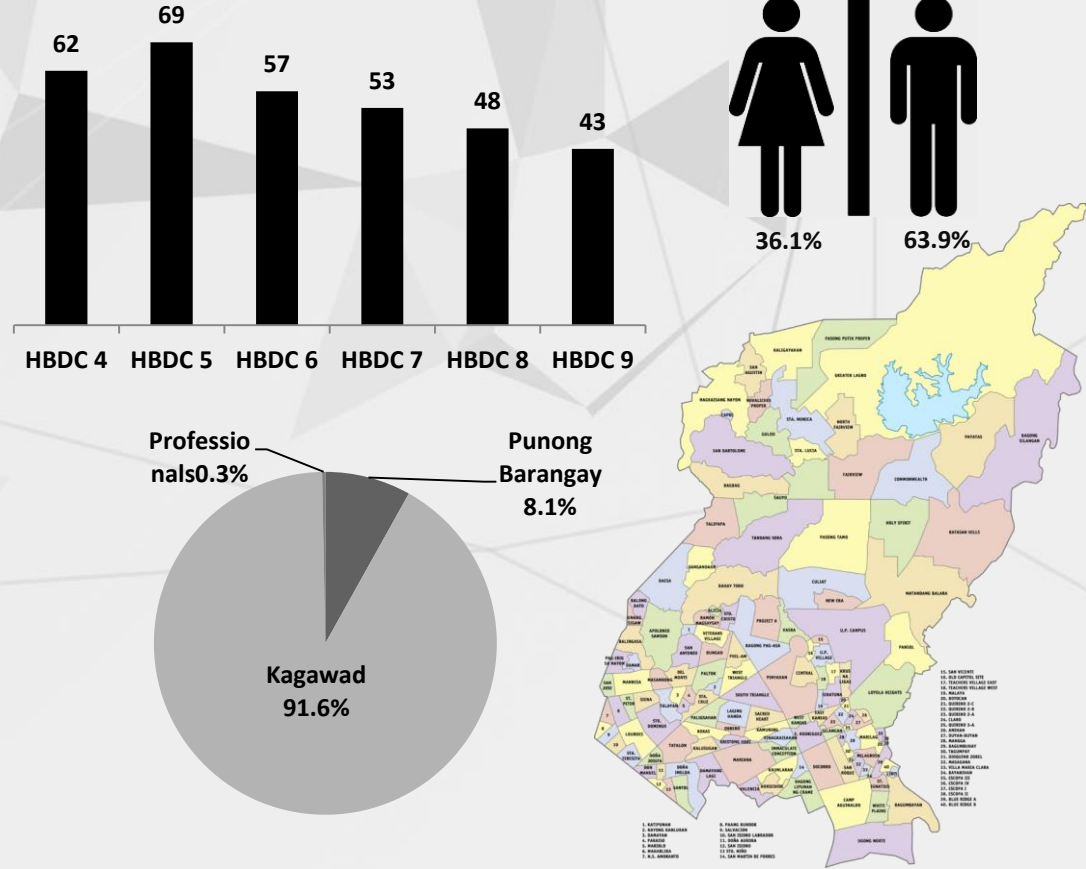




HARNESSING BARANGAY DEVELOPMENT CAPACITIES (HBDC)

HBDC is a customized capacity building program conducted by CLRG in partnership with the Quezon City government. It is a modified version of the Sustainable Barangay Development Course (SBDC) which started in 2005. Employing a variation of training methodology such as lecture discussions, group presentations, open fora and crafting of a barangay development agenda, it aims to enhance the managerial and technical competencies of barangay officials so that they can effectively perform their roles as area managers and contribute to the development not only of their respective territorial jurisdictions, but also of Quezon City.

HBDC has trained five batches in 2014 and one batch in 2015, yielding a total of 332 participants from 101 barangays. This is in addition to three batches conducted prior to 2014.

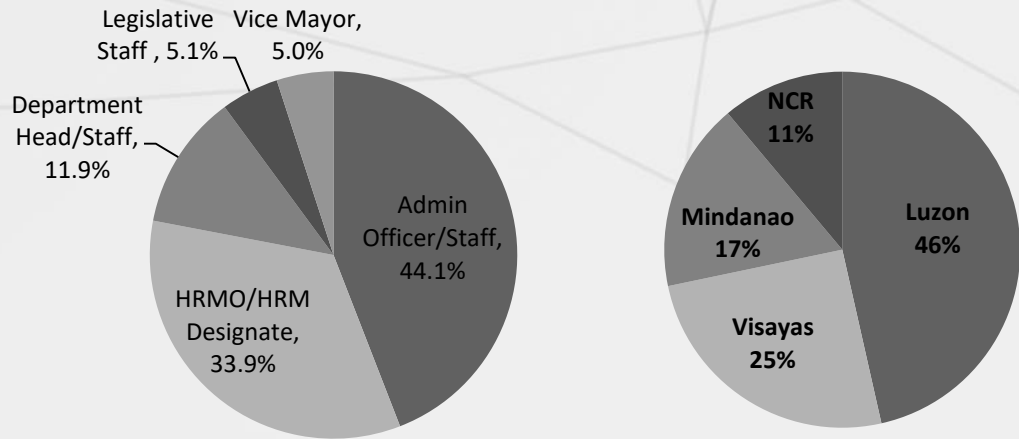
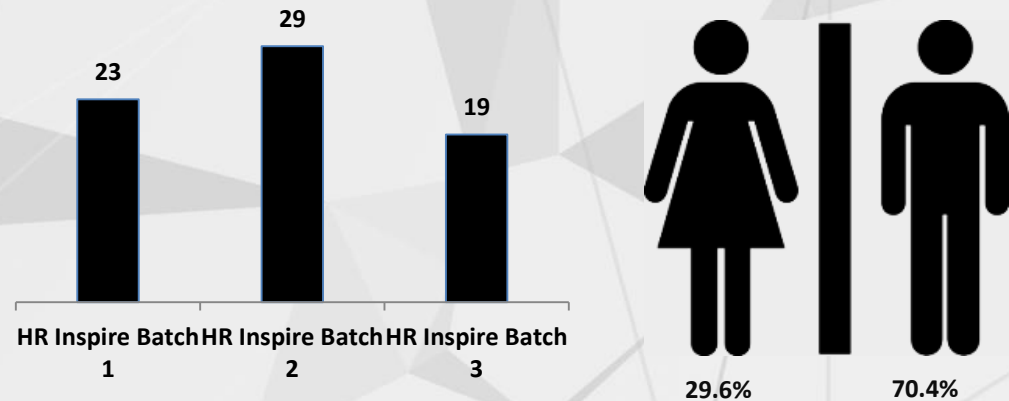




REBRANDING LGUs THROUGH THE HUMAN RESOURCES (HR INSPIRE)

Introduced in 2016, the HR Inspire course seeks to enhance the knowledge and skills of government human resource practitioners, inspire their human resource management offices to adopt innovative programs and improve their image as human resource units, and rebrand their LGUs or agencies. It covers topics such as good local governance and HRM, communication process in HRM, conflict management, teamwork in the organization, Civil Service rules in select HR functions, and innovations in HR.

To date, 71 participants, distributed in three batches from 2016 to 2017, have attended the course. They were mostly administrative personnel (44%), HR officers (34%) and department heads (12%). Some were vice mayors (5%) and legislative staff (5%). Participants from Luzon (46%) and NCR (11%) constituted more than half of the total number of participants while participants from Visayas and Mindanao made up 25 % and 17%, respectively.



Mayor Raquel LIM

Goa, Camarines Sur

"I'm thankful to be given the opportunity to attend this kind of training which broadened my knowledge. On good governance, I learned a lot of things that I can apply in our LGU in the future. Thank you also to all speakers who give initial points on how can I provide good service to the people of GOA."

Mr. Jan Paul MARFIL

Administrative Officer, Santiago City

"Sa totoo lang, "yong course na 'to, masasabi kong marami tayong natutunan. Grabe 'yong mga speaker, ang gagaling. Parang nagkaroon na tayo ng brand sa kanila. Actually hindi lang sa mga speakers may matutunan, sa atin din mismo may natutunan tayo. Pati 'yong mga experiences natin sa bawat local government/organization; 'yong mga practices natin. Ngayon, hindi lang dahil doon ay matatapos na ang ating pagaaral kundi maia-apply natin ito sa susunod na position."

VM Jose Joel DOROMAL

Maramag, Bukidnon

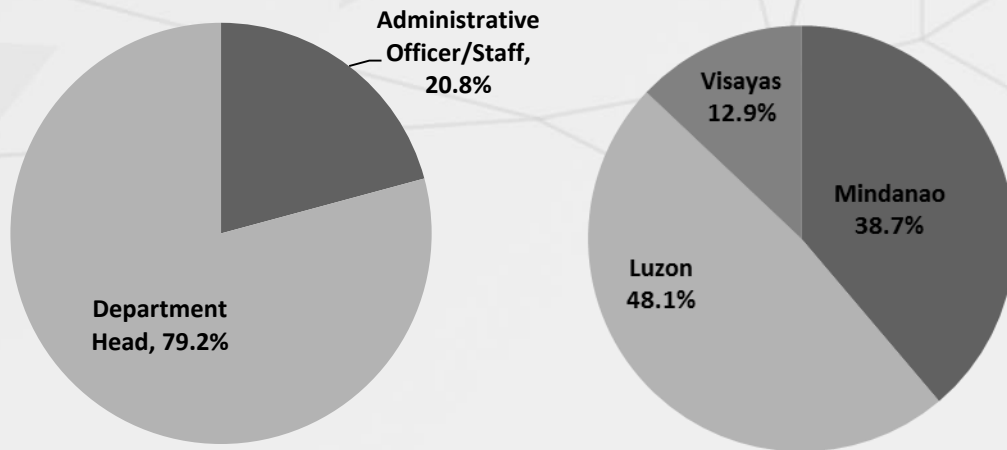
"With regard to the speakers, marami po kaming natutunan. I'd been to a lot of seminars, me myself being a lawyer. There's more to government service than just knowing the law. Importante rin how you relate it to the people, to the human resource component. Nakakatuwa po, dahil sa ibang seminars kasi inaatok ako. Pero dito po, 'di ko na alam na 5:00 pm na pala and still asking for more 'yong feeling natin. Then 'yong activity naman natin, there's a lot of revelations about ourselves, 'yong mga kasamahan natin. We are leaders ourselves, nakikita natin in some occasions some leaders will rise up. Kasi tayo naman po we need to understand our limitations. Kung ano 'yong kaya nating gawin at 'yong mga hindi kaya, pagaaralan pa natin para maayos pa natin yung kulang sa atin. So this is an experience na ibigay talaga sa atin ng NCPAG. So you are giving meaning and justice to being the National College for Public Administration and Governance. Thank you po."



SPECIAL COURSE ON RESPONSIBLE REGULATION AND PROJECT FINANCING (REGFIN)

REGFIN is a three-day seminar workshop on enhancing the competencies of appointive local legislative officers and staff on project financing.

Conducted in 2016, it was attended by 19 department heads and five administrative staff. Almost half were from Luzon (48%), two-fifths from Mindanao (39%) and one-tenth from Visayas (12%).





SEMINAR ON EFFECTIVE COMMUNITY MANAGEMENT FOR THE QC LADIES FOUNDATION

The one-day seminar-workshop in 2014 helped 20 officers of the Quezon City Ladies Foundation identify the organization's main thrusts for their term. It taught them concepts and practices on institution building, membership expansion, and project sustainability.

VICE MAYORS LEAGUE OF THE PHILIPPINES - ACADEMY OF PRESIDING OFFICERS (VMLP-APO)

The sessions introduced VMLP members to various aspects of administrative, managerial, and personal development for them to effectively and efficiently perform their duties and responsibilities as presiding officers of the Sanggunian. From 2014-2016, CLRG conducted five Know and Inform Sessions on the 3rd cycle with 200-250 participants per session, and from 2017-2018, four sessions were already conducted for the 4th cycle, with 400-500 vice mayors attending per session.

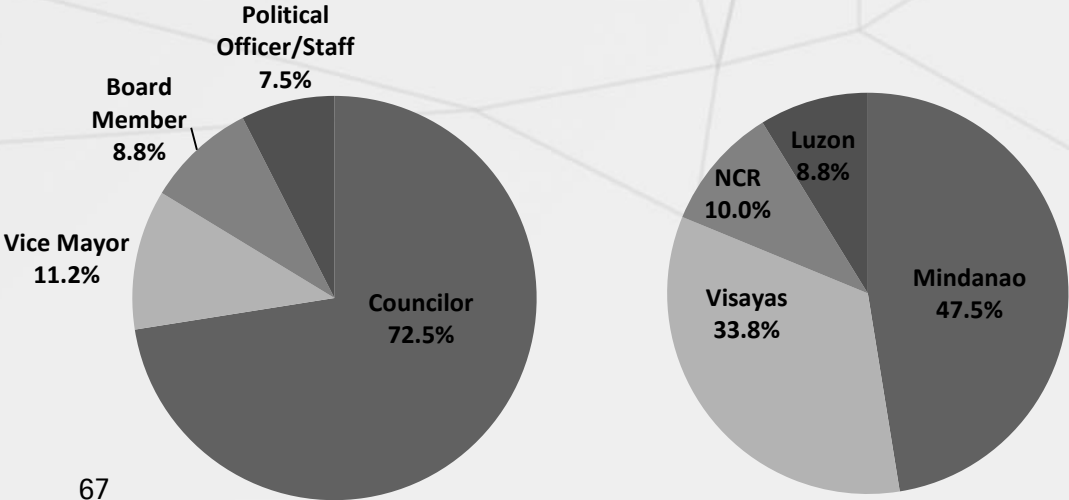
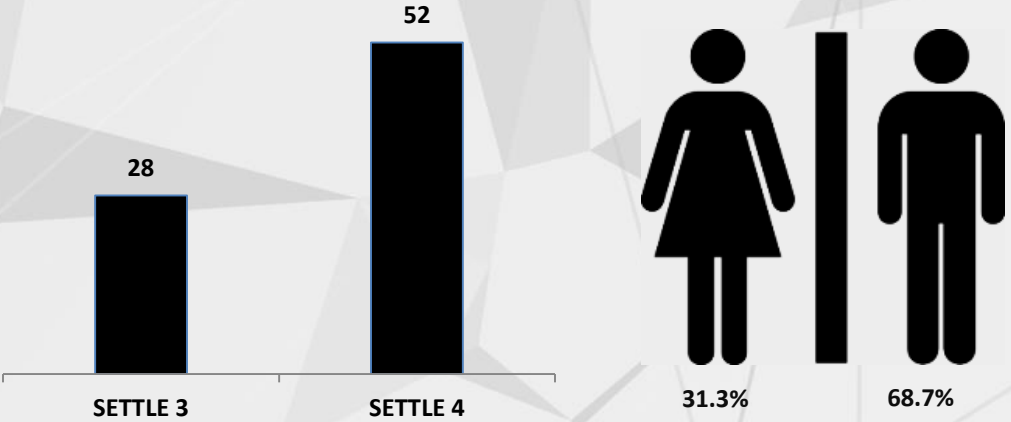
PROVINCIAL PUBLIC POLICY AND LEGISLATION COURSE (ProPPoL) COURSE

The course is customized for the newly-elected members of the Provincial Board Members League of the Philippines (PBMLP) to orient them on local legislation, and the powers and functions of the Provincial Sanggunian. Attended by 280 participants per module, it covered four modules from 2015 to 2016.

LEGISLATIVE SKILLS ENHANCEMENT TRAINING ON LOCAL LEGISLATION (SETLLe)

Legislative SETLLe is a program customized for the members of the National Movement of Young Legislators (NMYL). It started as CYLL (Course for Young Local Legislators), and was renamed as SETLLe in 2010. In 2014, SETLLe was brought to Visayas and Mindanao. Batch 3, attended by 28 participants was conducted in Cebu City while Batch 4, which had 52 participants, was in Davao City.

Of the 80 total participants in the two batches, 48% were from Mindanao, 34% from Visayas, and 19% from Luzon and NCR. Almost three-fourths were councilors (73%). The other participants were vice mayors (11%), board members (9%) and staff (8%).





BM Nonito LLANOS III

Davao del Sur

"I have been in public service for more than ten years now. But then, when I joined this seminar, it glued me in my chair. Kasi it's very enjoyable, very informative, very educative, and not boring. I have learned a lot. There are even things that I thought I already knew because of my experience, especially as a legislator. But I've come to realize na marami pa pala akong malalaman. Thank you, SETLLe."



VM Karen Joy BATION

Tampilisan, Zamboanga del Norte

"The topics are very, very good and applicable to our work. The speakers are very informative and well-experienced sa ilahang topics. They are not boring. In fact, tatawa ka nang tatawa. Bibo ang tanan!"

VM Allen ESPAÑO

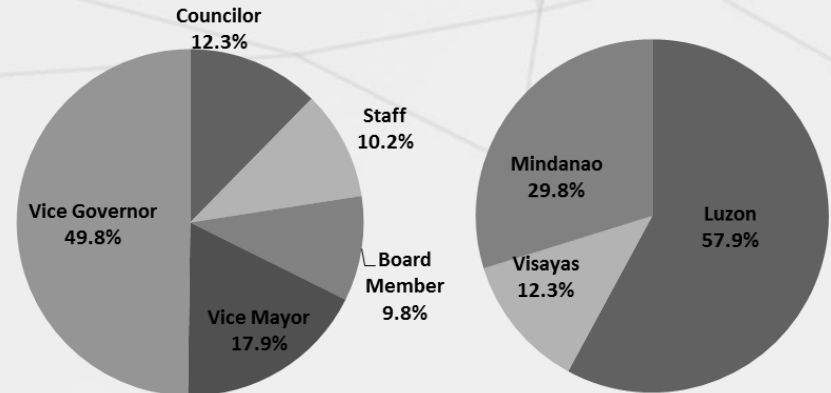
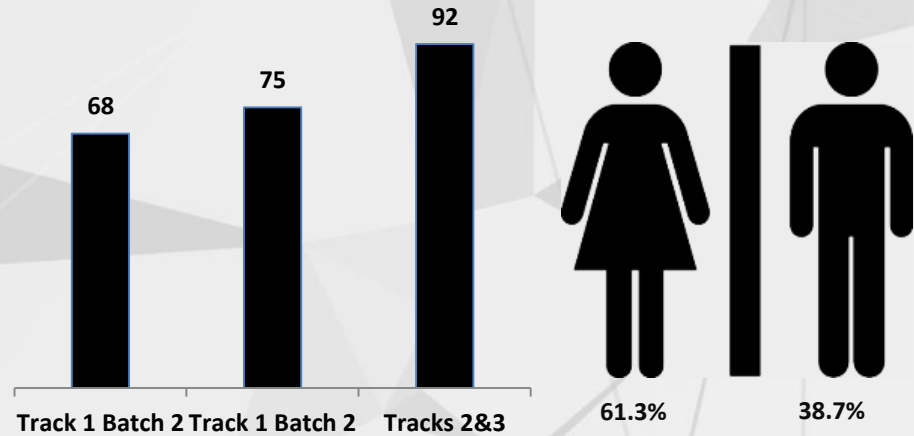
Leganes, Iloilo

"Gusto kong maglearn nang maglearn. Sa program na ito, I am not only impressed but also inspired. Masaya ang grupo, magagaling ang speakers. I'm going back to Iloilo inspired, happy and contented."

Beyond Politics: Leaving a Niche in Local Legislative Leadership

Sponsored by the Lady Local Legislators League of the Philippines (4L), it aims to capacitate legislators, both female and male, and strengthen the 4L as an organization in a single direction towards local and national development.

The training has finished three tracks and trained 235 participants composed of vice governors (50%), vice mayors (18%), councilors (12%), administrative and legislative staff (10%), and board members (10%). 58% of them were from Luzon, 30% from Mindanao, and 12% from Visayas.





COMPETENCY ADVANCEMENT ON POLICY-MAKING AND ENGAGEMENT FOR AGRICULTURE AND FISHERY COUNCILS (AFC-CAPE)

The program, which started in 2016, is a result of the joint effort of CLRG and the Capacity Development Section of the Partnership Development Division, Philippine Council for Agriculture and Fisheries (PCAF).

It generally aims to enhance the capacities of the councils, particularly on policy-related issues, procedural concerns and advocacy to spread stakeholder engagement in consultative and feedback mechanisms for sound policy.

In the initial year of the program, CLRG developed learning modules over the course of six batches of the training, each of which was conducted in three (3) days. Three core modules were created – (1) policy analysis and development, (2) parliamentary procedures and writing resolutions, and (3) policy advocacy.

The short course employed an interactive methodology, including lecture discussions and a number of workshops which attempted to simulate activities of the councils, especially at the local level.

In 2017, another five (5) batches of the program were conducted. AFC-CAPE has trained a total of 482 participants with 11 batches in two years. The trainings were held in Baguio, Bohol, Davao, Dipolog, Dumaguete, Muñoz (Nueva Ecija), Subic, Tagaytay, and Zamboanga. The participants were a mix of AFC Chairpersons from the regional, provincial, city and municipal levels, as well as AFC Coordinators and officers.

Mr. Alfredo BONGCO

Agusan del Norte

"Ang mga speaker, parang mga apo ko lang. Pero noong nag-umpisa na ang ating seminar, naku matindi, sobrang bilib ko sa kanila. Malaman sila, kargado. Sa tagalog, siksik, liglig. Hindi mo talaga matawaran ang mga produkto ng UP. Kung meron, good, better, best, itong nangyari rito ngayon ay WOW!"



Mr. Noel BARATILLA

MAFC Chairperson, Daraga, Albay

"Wala po akong masabi. Napakaganda at malaman lalo na sa paggawa ng fishbone analysis. Dito kasi 'pag mahirap gawin tapos nagawa nang maayos ay isa sa pinaka-malaking success ng isang nag-aaral. Ang isa pang natutunan ko ay iyong sa paggawa ng resolusyon."



Ms. Amor A. DELA CRUZ

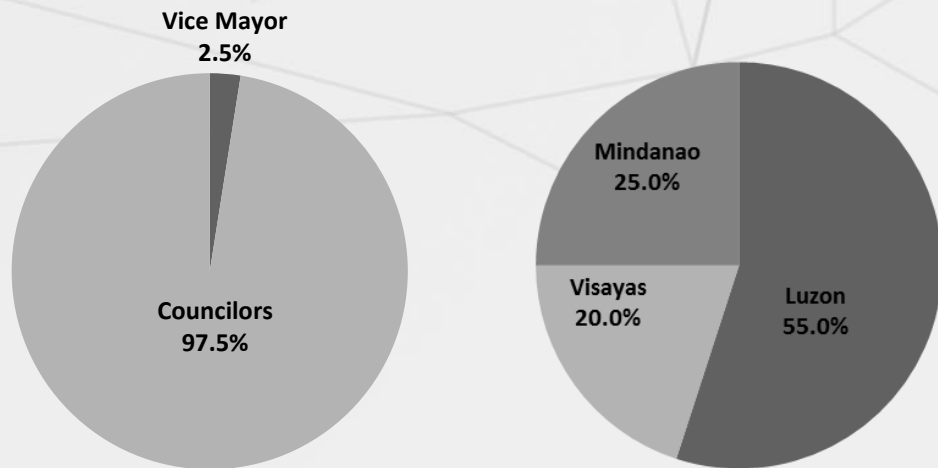
Coordinator, Region 4A

"Ito pong training na ito ay talagang isa sa pinakamagandang training na na-attend ko at isa rin sa pinakamagaling na facilitation. Napakagandang career advancement opportunity para sa mga planner na nasa department. Iyong mga taga UP, napaka-gagaling at napaka-babata pa nila. Ang gandang gawing basehan para sa mga batang gusto rin natin na matuto. Maganda ring tingnan iyong ibang persepective ng academe, kasi tayo ay nasa linya ng agrikultura at tayo namang AFCs, tayo po ay mga volunteers. So napakaganda pong route, very collaborative iyong ating training."

SCHOOL OF LEADERSHIP AND GOVERNANCE (SLG)

The SLG is a partnership program with Friedrich Naumann Foundation for Freedom and Kaya Natin offered as a free fellowship program to pre-screened incumbent local government officials aged 21 to 35 years old.

Attended by 39 councilors and one vice mayor, the program had six sessions that ran from May to October 2017. Most of the participants came from Luzon. Less than half of the total number of participants were from Mindanao (25%) and Visayas (20%).





LGU MALITA SEMINAR-WORKSHOP

In collaboration with San Miguel Consolidated Power, CLRG made its way to the Island Garden City of Samal for a seminar-workshop with 36 officials and staff of the Municipal Government of Malita, Davao del Sur in 2015 (now part of Davao Occidental). The participants revisited the concepts of good governance, local economic development, disaster risk reduction and management and climate change, and local government relations.

STRATEGIC ORIENTATION COURSE FOR SAN JOSE DEL MONTE GOVERNANCE TEAM

In response to the request of the team of Mayor Arthur B. Robes of San Jose Del Monte City, Bulacan, CLRG designed a 5-day course for his technical transition team in 2016. The course followed a simple needs-solutions-agenda approach aimed at giving the 22-member SJDM Team a basic understanding and appreciation of the problems faced by the city and the range of possible solutions to address them.

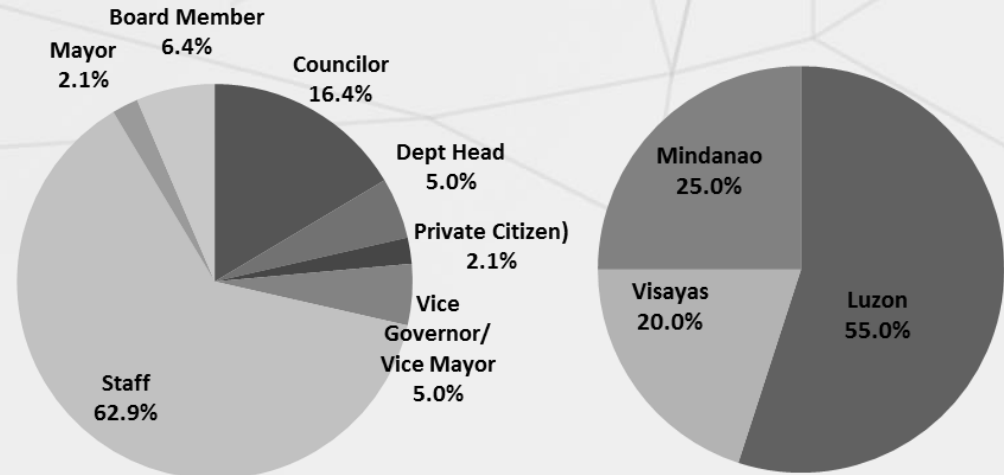
CUSTOMIZED COURSE FOR THE BALAONG VEGETABLE FARMERS MULTIPURPOSE COOPERATIVE

With support from UP through a grant from the Office of the Vice Chancellor for Research and Development (OVCRD), CLRG and the Bulacan Provincial Government worked together to offer a basic course on enhancing the capacities of farmers on cooperative management in 2018. The Province specifically identified the Balaong Vegetable Farmers Multi Purpose Cooperative to be the recipient organization based on their pipelined programs and the cooperative's big potential for expansion and growth. The course taught 34 members of the cooperative topics such as Cooperative Management, Basic Financial Management, Enterprise Development, and Transformative Cooperative.

PiPul: PITAKA AT PULITIKA

PiPul is a one-day seminar on local campaign finance and disclosure. Held in 2016, it is an effort to level up the understanding of local candidates and their staff on the subject and ensure compliance with campaign finance rules.

Of the 140 participants, 55% were from Luzon, 25 % from Mindanao, and 20% from Visayas. Legislative and administrative staff comprised 63%. The others were councilors (16%), board members (6%), vice mayors and vice governors (5%), department heads (5%), mayors (2%), and private citizens (2%)





SANGGUNIANG KABATAAN MANDATORY TRAINING (SKMT)

In compliance with the SK Reform Law of 2015 requiring incoming SK officials to attend a training before they take oath and assume office, CLRG was tapped by the San Juan City Government and the Quezon City Government to conduct the one-day SKMT for their newly-elected SK officials. 163 SK officials from the City of San Juan completed the training on May 18, 2018. For the Quezon City run, the 1, 062 SK officials were divided into 10 one-day classes held from May 21-25, 2018.



Multiplying & Sharing our Learning

Knowledge sharing remains as one of CLRG's core activities. Aside from its training programs as a platform for information sharing and capacity building, the Center also engages in what it calls 'learning multipliers' by organizing sessions and events where it disseminates findings of its researches or collects ideas on certain policy issues. CLRG organizes activities that aim to share information to and gather insights from a wide number of audiences on behalf of or in partnership with other institutions.

CLRG's learning multipliers come in various forms such as conferences, summits, round table discussions, forums, lectures, and colloquiums.

As you read this, you may realize that you have participated in one of our learning multipliers, and hopefully learned one lesson or two from these. If not, you may find interest in joining us in our future activities.

Either way, we encourage you to read through the pages and join us as we look back at these important events which, in one way or another, helped local governance actors realize the value of linking knowledge with colleagues and peer institutions.

Future Perfect for Quezon City

Quezon City's 75th Anniversary celebration in 2015 was spiced by its international conference titled "Future Perfect: Cities at the Forefront of Change and Development." The UP NCPAG has tasked CLRG to lead the organization of Quezon City's conference.

The conference looked at three major themes that are highly relevant to cities: Climate Change and Urban Resilience; Livability in Cities of Rapid Growth; and Interlocal Cooperation and Metropolitanization. The conference featured highly-sought keynote speakers to include Peter Marcotullio, Benjamin Dela Peña, and Bernadia Tjandradewi.

The conference was attended by around 300 participants from different regions of the Philippines, as well as international delegates from various countries to include USA, Indonesia, Vietnam, Japan, Germany, India, Nepal, Nigeria and Cameroon.



Tsinelas Leadership

CLRG and NCPAG have been important partners of the Jesse Robredo Foundation for its 1st Tsinelas Leadership Awards in 2016. Other partners were the Friedrich Naumann Foundation and San Miguel Corporation.

Launched in 2015, the award was conferred to a local chief executive who has lived the ideals and practiced the kind of leadership of the late Jesse Robredo.

The award was conferred to Mayor Carolyn Senador-Fariñas of San Felipe, Zambales. Other finalists were Mayors Ramon Piang, Jr. (Upi, Maguindanao), Hubert Christopher Dolor (Puerto Galera, Oriental Mindoro), Pelagio Tecson (Tanauan, Leyte) and Leoncio Evasco, Jr. (Maribojoc, Bohol).



CLRG-NCPAG Team strikes a pose with Jessica Janine Robredo of the Jesse Robredo Foundation after the launch of the Tsinelas Leadership Award.

El Niño Forum Series



Oxfam Philippines engaged CLRG in the conduct of forums on El Niño and Climate Finance. Three forums were conducted by the Center in Tacloban, Koronadal and Quezon City.

The series of forums focused on finding policy options and recommendations when dealing with slow onset disasters like the El Niño, as the Philippines is not that prepared for this kind of crisis.

Citing experiences from the 2015 El Niño, one of the challenges faced by LGUs was the restriction on disbursement because of the election bans. The Center recommended the review of the policy on election bans to allow LGUs to be financially capable in times of crisis.

Quezon City Drug Summit

The Quezon City Anti-Drug Abuse Advisory Council (QCADAAC) chaired by Vice Mayor Joy Belmonte commissioned the CLRG for the conduct of the city's Drug Summit. The summit happened on September 29, 2016.

With the theme "Envisioning a Drug-Free Quezon City," the summit aimed to inform the public about drug addiction and solicit commitments from the different stakeholders on how to manage the drug problem.

The summit recognized that the approach to addressing the drug problem requires the cooperation of all stakeholders for a holistic, three-fold strategy which involves drug abuse prevention, law enforcement, and reform and rehabilitation.



MINDER Round Table Discussions



Screenshots from the MINDER advocacy video.



Participants pose for a post-RTD photo.

As part of the Meso-scale Insurance for Disaster Readiness and Recovery (MINDER) project of the Center in partnership with Oxfam Philippines, a series of Round Table Discussions (RTDs) was held in view of developing a viable insurance model as a disaster risk transfer mechanism. The target beneficiaries of this mechanism are low-income class and vulnerable municipalities.

From the RTDs, it was noted that climate financing and risk transfer mechanisms are crucial for a typhoon-vulnerable country, especially for the poor, farmers, and fisher folks. The MINDER Project produced multimedia materials in aid of its campaign for this advocacy.

Integrated Risk Management Conference

Local Government Units, National Government Agencies, members of the academe, representatives from civil society organizations including Partners for Resilience Alliance members, and the Embassy of Netherlands to the Philippines met last November 2017 for the Integrated Risk Management (IRM) Conference. The event was organized by CLRG for the Assistance and Cooperation for Community Resilience and Development, Inc. (ACCORD) and CARE Philippines.

Topics discussed during the event were approaches in local planning integration and harmonization, climate change adaptation (CCA), disaster risk reduction (DRR), and environmental management and rehabilitation (EMR). The conference incorporated workshops that aimed to identify areas of harmonization in the preparation of local plans.



Conference participants tagged processes and steps that are similar across different types of local plans.

Open Data Bootcamp



The Center, in partnership with the Department of Budget and Management (DBM), conducted an Open Data Bootcamp in April 2015. The bootcamp provided an opportunity for the faculty members and staff of NCPAG to learn techniques in extracting and liberating data from PDF files, thus making them more accessible and analyzable.

The bootcamp featured lectures on open government and open data, data extraction and scraping, and data visualization. There were workshops that provided the participants with an actual experience on making data more open.

2016 Public Lecture Series on the Philippine Presidency


NCPAG's 2016 Public Lecture Series aimed to assess the administration of President Benigno Aquino III. The five lectures focused on: 1) Good Governance, 2) Poverty Reduction, 3) Youth, Women and Climate Change; 4) Justice and Peace, and 5) Economic Development. The assessments were provided by assessors from the government (self-assessments) and assessors from NGOs and academe (alternative assessments).

The Center organized two lectures for this series—Good Governance and Justice and Peace. The first assessed the DBM, DILG and DOF, with alternative assessors Benjamin Diokno, Ed Tayao and Leonor Briones, respectively. The second assessed DND, DOJ and OPPAP. Peace Adviser Teresita Deles provided the self-assessment for OPPAP, while former Senator Orlando Mercado was the panel moderator.



Usec. Gil Beltran of DOF sits with Prof. Briones during the assessment of DOF. The panel was moderated by Prof. Elizabeth Enriquez from the UP College of Mass Communication.

2016 Public Lecture Series on the Philippine Presidency




“ We already gave the President a menu of options for tax reforms but he did not want it to be a midnight policy. ”

- Usec. BELTRAN

“ Estudyante pa ako pinag-uusapan na yang tax reform na yan. ”

- Prof. BRIONES



UP Public Lectures on the
Philippine Presidency 2016

CLR-G aims for a wider audience for its activities so it utilizes its Facebook page to engage netizens in the discussions of various issues.

Mobile Money (m-BOP)



In partnership with LinneAsia, CLRG organized the forum "Impact of Mobile Money in the Bottom of the Pyramid" in June 2016.

The forum showcased experiences on the use of mobile money systems such as the USAID-funded E-PESO and Oxfam's e-payment system for humanitarian emergencies. The forum also featured experiences of Philippine government offices such as challenges in conditional cash transfers and the role of technology, and the use of mobile money in the transactions of Quezon City and Valenzuela City.

CLRG Director Erwin Alampay also presented the findings of the m-Money Systematic Review that he conducted, which shows some emerging international evidence on the use of mobile money.

NCPAG-GRIPS Colloquium

The National Graduate Institute for Policy Studies (GRIPS) in Japan is not only an Alma Mater for some of CLRG's staff, but a partner in knowledge sharing. In this context, CLRG organized an NCPAG Research Colloquium which featured three students from GRIPS.

Mr. Masaru Nagashima presented about the "Effects of Female Education on Bride Price in Uganda" while Mr. Francisco Mugizi shared about "Drivers and Impacts of Soil Fertility on Rural Household Welfare" in East Africa. Both Mr. Nagashima and Mr. Mugizi are under the GRIPS Policy Analysis Program.

Mr. Rayner Tabetando, a student from the GRIPS State Building and Economic Development Program, presented about "Mobile Money, Educational Investment and School Choice" also in Uganda.



Nagashima



Mugizi



Tabetando



NCPAG Extension Colloquium

CLRG pioneered the conduct of the NCPAG Extension Colloquium to provide an avenue where REPS and faculty members discuss their experiences and issues in extension work. It aims to document lessons from these experiences and explore possibilities of improving the college's extension work.

The first colloquium happened in June 2017 and discussed about "Logistical, Design and Ethical Challenges in the Conduct of Client Satisfaction Surveys." CLRG presented its experience in the conduct of CSS on family planning services and protected area management, while CPED shared its CSS experience with social housing financing.

Among the lessons identified in the three experiences include flexibility in terms of designing CSS instruments, ethical considerations due to confidentiality issues, efficiency in decision-making by approving authorities, and challenges and troubleshooting mechanisms in actual conduct of CSS.



CLRG's Mr. Raphael Montes, Jr. shares the center's experience in conducting CSS on protected area management in the country.

Big Data for Development (BD4D) Forum

In December 2017, CLRG organized a forum where Mr. Shriganesh Lokanathan presented “Leveraging Big Data for Public Purposes: LirneAsia’s Experiences” which is part of LirneAsia’s research on Big Data for Development. Mr. Lokanathan, research team leader, particularly shared the experiences of Sri Lanka.

The Center invited both academics and practitioners in the field of ICT and data management to listen to and actively discuss with the resource person. The activity proved to be valuable for both LirneAsia and the key government officials (i.e. DICT) as it provided the opportunity for dialogue, and exchange of best practices on using data in policy making.



RTD on Subnational Design in Federations



Participants were divided into smaller groups to listen and comment to the different cases presented. After the presentations, they were reconvened as a plenary for an open discussion on the issues raised by the research.

With the support of NCPAG, PDP-Laban Federalism Institute, and Democracy Watch, CLRG organized a Roundtable Discussion on Subnational Design in Federations last 24 April 2017.

Participants included representatives from the League of Cities, League of Provinces, Vice Mayors League of the Philippines, and Embassies of Spain, Brazil, Australia, Canada, and United States. The discussion centered around nine cases, namely United States, Canada, Belgium, Australia, Austria, Brazil, Spain, Ethiopia, and Nigeria. Looking at the cases of countries mentioned, researchers from CLRG presented their findings from the desk research they conducted.

The RTD is timely given the current administration's disposition towards instituting federalism in the Philippines.

RTD on Cities' Social Media Use



This RTD was undertaken not only to disseminate the initial findings of the research on “Use of Social Media for Disaster Risk Mitigation for Philippine Cities,” but also to validate such findings from those who actually use social media in the process.

ICT and DRR practitioners in select Metro Manila LGUs were invited for their comment after Dr. Erwin Alampay and Ms. Maricris Delos Santos presented their initial findings. In addition to their reactions, the RTD also discussed operational local policies on social media use and provided policy recommendations based on good social media practices.



The RTD also provided updates for participants to consider towards better directions on social media use by LGUs.

PWD RTD and Forum

CLRG's research on Persons with Disabilities (PWDs) focusing on the creation of Persons with Disability Affairs Office (PDAO) in local government units prompted the center to conduct pre- and post-research activities.

The Center organized the PWD roundtable discussion in February 2018 before it conducted its field research in eight LGUs. The RTD allowed the researchers to better understand the relevant issues such as motivations for PDAO creation, challenges to the PWD sector, and the role of local policymaking, among others, by looking at the experiences of LGUs in Metro Manila.

After writing the eight cases, the researchers presented their findings in a forum held in June 2018. The forum was attended by representatives from the PWD sector, PDAO Heads of LGUs under study, and members of the media. CLRG Director Erwin Alampay presented an integration of the findings of the cases (see the report's 'Research' portion for details). Ms. Carmen Reyes-Zubiaga of PCDA provided her reaction to the research findings.

Representatives from the sector, including PDAOs under study, PWD organizations and media organizations were given opportunity to share their views and ask questions for clarification during the open forum.

PWD RTD and Forum

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Ms. Elyzabeth CUREG
Case Writer, Mandaluyong City
Case Study

“ Parang pangalawang tahanan na nila ang PDAO. Kung dati pasan nila ang mundo, now they have someone to share this burden with. ”

ENABLING the DISABLED
Assessment of PDAO Implementation by LGUs
Sequoia Hotel | 19 June 2018

#LGU&RA10070
#disabilityinclusivedevt
#CLRGresearch
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Mr. Raphael MONTES, Jr.
Case Writer, San Lorenzo
Ruiz Case Study

“ The main stumbling block of [San Lorenzo Ruiz] is that they're a fifth income class municipality, hence their limited funds. ”

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Some of the key insights and quotable information were shared by CLRG through its Facebook page. The Center always makes use of this platform to disseminate learning and information to a wider online audience.

PWD RTD and Forum

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WENNAH MARQUEZ
Mandaluyong City

“
(Monitoring of PWD-inclusivity in LGU PPAs)
Iba ang pangangailangan ng women with disability sa men with disability. Age is another consideration, employed vs. unemployed, skilled vs. unskilled. Our programs should be in line with their specific needs.”

RTD on Experiences of Metro Manila PDAOs 26 Feb 2018 Microtel Acropolis

#PDAOstudy #caringsociety @up_clrg facebook.com/up.localgov

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Dr. Erwin ALAMPAY
Director, CLRG

“
There should be a common PWD dictionary, a better data architecture.”

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Internationalization

While CLRG's mandate focuses on Philippine local and regional governance, its activities have not been limited within Philippine local and regional territories. It has expanded its scope by actively participating in international activities and events, therefore ensuring a stronger global presence for the organization.

The Center has also been hosting research fellows from foreign universities and organizing learning visits with participants from institutions abroad.

CLRG's internationalization is not only about its official engagements, but also the development of its individual staff by way of attending academic programs in highly reputable institutions around the world.

Its internationalization allows the Center to share its local government experiences to experts and academics in other countries. In addition, it also serves as an avenue for its staff to be exposed to other countries' experiences and learn new approaches, methodologies, designs, and practices.

With the activities provided in the forthcoming pages, one will truly know that CLRG is not just local and regional, but also international in scope and character.

The Thai Connection

Waleerat Sangchai of Chiang Mai University in Thailand visited the UP National College of Public Administration and Governance from January to February 2016. Her interest in public fiscal administration and local government administration motivated her to observe classes in UP NCPAG. She attended various classes being handled by some NCPAG professors. CLRG hosted her while she was in the Philippines.

Earlier in 2013, CLRG hosted Ms. Suthirus Choochuen from the Mahidol University. Ms. Choochuen did her doctoral research on Muslim women leadership.

CLRG and Kobe University

Aside from being the Alma Mater of CLRG's Dr. Michael Tumanut (who was with CLRG from 2001 to 2015), Kobe University is also a 'partner' of the Center by hosting one of its students who conducted research in Manila in August to September 2016.

Mr. Mizan Bustanul Fuady Bisri, an Indonesian taking his PhD in Kobe, was hosted by the CLRG while in Manila.

Mr. Bisri delivered a special lecture on "International Study on Inter-organizational Network Analysis in Disaster Situations" which CLRG helped to organize.

LOGIN Asia

As a member, CLRG regularly participates in the activities of the Local Governance Initiative and Network or LOGIN. Dr. Erwin Alampay and Mr. Raphael Montes, Jr. have represented CLRG in these activities.

Not only has CLRG attended the organization's recent General Assemblies, but also offered learning visits for other LOGIN members, particularly the ones coming from the Royal Kingdom of Bhutan. CLRG, in partnership with the National Movement of Young Legislators (NMYL) and the Department of the Interior and Local Government-Makati Field Office, will also be hosting learning visits to Manila for interested LOGIN members (happening in the latter part of 2018).



Members of LOGIN Asia listen to Mr. Raphael Montes, Jr. as he explains decentralization in the Philippines in a contextualization workshop during the LOGIN General Assembly in Bangkok (2017). PHOTO: Fritzie Aguado

Bhutan meets Manila

Yes, we've reached as far as Bhutan!

CLRG organized the "Training on Integrity and Social Accountability for Government Officials, Trainers, and CSO Representatives from the Royal Kingdom of Bhutan" and benefitted six representatives from that country. The two-week course ran from July 4 to 15, 2016.

Resource persons from various government agencies, academic institutions and civil society organizations from the Philippines shared their experiences in the areas of integrity, anti-corruption, social accountability, local governance metrics, anti-poverty programs, municipal development planning, and capacity building.





Partnership with the Royal Kingdom of Bhutan continues as CLRG recently hosted 15 high-level officials from the Ministry of Home and Cultural Affairs for an “International Seminar on Decentralization.” Running from June 25 to 29, 2018, the seminar featured the Philippines’ 27 years of decentralization with resource persons coming from the academe and the government.

An important component of the seminar is a series of learning visits to CLRG’s local government partners that showcased their experiences on decentralization. The group went to the Province of Bulacan, Municipality of Taal, Quezon City and Barangay Damar, also in Quezon City. The Bhutanese officials exchanged words with the local government officials and were toured to the facilities of and tourist sites within the local governments.

CLRG and the University of Amsterdam



Ms. Tatiana Raluca Ivanof-Hermann was CLRG's research fellow from May to July 2016. A masteral student from the University of Amsterdam, Ms. Ivanof-Herman was hosted by the Center while she conducts her research on the relationship of education and poverty reduction.

Her research focused on the effect of conditional cash transfer on school children's experience of education and on reducing their poverty.

CLRG organized a small session in July 2016 where our research fellow shared the initial findings of the study.



CLRG Staff and Leadership at GRIPS

Two staff from CLRG recently finished their master's degrees from the National Graduate Institute for Policy Studies (GRIPS) in Japan.

Ms. Elyzabeth Cureg completed her Master in Public Policy from GRIPS' School of Local Governance under the Young Leaders Program (2015), while Mr. Don Jeffery Quebral finished a Master in Public Administration under an ADB Scholarship (2017).

While not under the YLP, Mr. Quebral proved to be a leader by being an active officer in the school's student body.

Mr. Prejean Prieto is also set to take his Masters degree from GRIPS from October 2018 to September 2019. Following Ms. Cureg's footsteps, Mr. Prieto also qualified for the YLP.



CLRG and the CPRSouth



Ms. Elyzabeth Cureg and Mr. Xavier Venn Asuncion (3^d and 4th from left, respectively) pose with fellow participants during one of the breaks of the Yangon Conference. (PHOTO: Xavier Venn Asuncion)

Since the directorship of Dr. Erwin Alampay, CLRG has been actively engaged in the activities of the Communication Policy Research, South or CPRSouth. As board member of the CPRSouth, Dr. Alampay linked CLRG to the former's activities. In recent years, other than Dr. Alampay, CLRG staff also joined CPRSouth's conferences.

Ms. Maricris Delos Santos was in Taipei, Taiwan in 2015 for the conference "The Changing Landscape of ICT Governance and Practice – Convergence and Big Data." Ms. Elyzabeth Cureg and Mr. Xavier Venn Asuncion were in Yangon, Myanmar in 2017 for the conference "CPRSouth 2017: Connecting the Next Billion."

International Study Tours

While CLRG organizes international study tours and learning visits, its staff are also recipients of similar international programs.

Ms. Elyzabeth Cureg, along with Dr. Michael Tumanut (a former CLRG staff now faculty member at UP NCPAG) and Mr. Charlie Cabotaje (of CLCD), was among the scholars for the “Chinese Urban Initiatives in Climate Change” which happened in June–July 2017.

In the latter part of the same year, Ms. Celenia Jamig, Ms. Remedios Santiago and Prof. Zita Calugay (also formerly a CLRG staff) were observers during the “Foreign Academic Training for Quezon City Barangay Officials” held in Singapore.



First YSEALI Delegate



Ms. Maricris Delos Santos is the first from CLRG to participate in YSEALI. Together with two other young Filipinos under the "Governance and Society" cohort, she stayed in the US from late April to early June of 2018.



Maricris Delos Santos participated in the Spring 2018 Professional Fellowship Program under the Young Southeast Asian Leaders' Initiative (YSEALI). This program brings together promising young leaders from ASEAN countries, who make impact to their communities. Participants stay in the United States for a total of six weeks to learn about the dynamics of politics and governance, four weeks of which are spent in an American workplace that matches their respective interests.

Cris participated under the "Governance and Society" cohort which was sponsored by the American Council for Young Political Leaders (ACYPL). She spent four weeks working in the Idaho State Department of Agriculture (ISDA) in Boise and two weeks in Washington DC. The program was made possible through the Bureau of Educational and Cultural Affairs of the US Department of State.

CLRG AFFILIATES



We bring together experts in local government and academia to provide the highest quality of research, training, policy recommendations, and technical assistance on a full range of local governance, decentralization and autonomy issues.



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